Department of the Treasury Internal Revenue Service

Return of Organization Exempt From Income Tax

Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

► The organization may have to use a copy of this return to satisfy state reporting requirements. Inspection

Open to Public

OMB No 1545-0047

Α	ror the 2	007 calendar year, or tax year beginning JUL 1, 2007 and ending JUN 30, 2	<u> 2008</u>	
В	Check if	Please C Name of organization D Em	ployer	identification number
	applicable	UNIVERSITY AUXILIARY & RESEARCH SERVICES	-	-
Г	Address	. I label or i	13_N	397688
F	Name	type Number and street (or P.O. box if mail is not delivered to street address) Room/suite E Tel		
H	change lnitial	See Number and Street (01.1.0. box it main is not delivered to street address)	-	
늗	return	Instruct	<u>760</u>	
<u>L</u>	Termin- ation	tions City or town, state or country, and ZIP + 4	ounting me	
L	Amende return	SAN MARCOS, CA 92076	Other (specify) _
	Applicate	, cooking of (a)(a) organizations and to it (a)(1) nonexemptionaritable trade I had a late 110t applicable	e to se	ction 527 organizations
		must attach a completed Schedule A (Form 990 or 990-EZ). H(a) Is this a group return	ior affili	ates? Yes X No
G	Website:	►WWW.CSUSM.EDU/UARSC H(b) If "Yes," enter number		
		tion type (check only one) X 501(c) (3) (insert no) 4947(a)(1) or 527 H(c) Are all affiliates include		N/A Yes No
		(If "No" attach a lict \	,u.	M/A LIES LINO
		H(d) is this a separate return	n filed l	by an or-
		are normally not more than \$25,000. A return is not required, but if the organization ganization covered by		
	cnooses	to file a return, be sure to file a complete return.		
				ation is not required to attach
<u>L </u>		ceipts: Add lines 6b, 8b, 9b, and 10b to line 12 44, 855, 447. Sch. B (Form 990, 990))-EZ, or	990-PF).
P	art I	Revenue, Expenses, and Changes in Net Assets or Fund Balances		
	1	Contributions, gifts, grants, and similar amounts received:		
	'	Contributions to donor advised funds		
			1	
			┤	
	C	Indirect public support (not included on line 1a)	-	
	d	Government contributions (grants) (not included on line 1a) 1d 4,396,539.]	
	е	Total (add lines 1a through 1d) (cash \$	1e	7,365,840.
	2	Program service revenue including government fees and contracts (from Part VII, linc 93)	2	6,921,659.
	3	Membership dues and assessments	3	
	4	Interest on savings and temporary cash investments	4	125,402.
	5	Dividends and interest from securities	5	387,068.
	1	<u> </u>		307,000.
	6 a	•	1	
	þ	Less: rental expenses SEE STATEMENT 2 6b 44,374.	-	064 007
ē	C	Net rental income or (loss). Subtract line 6b from line 6a	6c	264,937.
Ĕ	7	Other investment income (describe)	7	
Revenue	8 a	Gross amount from sales of assets other (A) Securities (B) Other		
Œ	(20)	than inventory 22,135,979. 8a 1,864,618.	`	
	260	Less: cost or other basis and sales expenses 21,862,081.8b 411,508.		
		Gain or (loss) (attach schedule) 273,898.8c 1,453,110.	1 . !	
	©	Net gain or (loss). Combine line 8c, columns (A) and (B) STMT 3 STMT 4	8d	1,727,008.
	@ 		- ou	1,121,000.
	JUN.	Special events and activities (attach schedule). If any amount is from gaming, check here		
	⇒ 3	Gross revenue (not including \$ 88,085. of contributions reported on line 1b) 9a 6,405.		
		Less: direct expenses other than fundraising expenses		
	₽ C	Net income or (loss) from special events. Subtract line 9b from line 9a SEE STATEMENT 5	9c	-59,462.
	ENN B	Gross sales of inventory, less returns and allowances 10a 5,739,165.		
	≸ b	Less: cost of goods sold]	
	(₹) c	Gross profit or (loss) from sales of inventory (attach schedule). Subtract line 10b from line 10a STMT 6	10c	731,922.
	(A)	Other revenue (from Part VII, line 103)	11	
	12	Total revenue. Add lines 1e, 2, 3, 4, 5, 6c, 7, 8d, 9c, 10c, and 11	12	17,464,374.
				20,252,078.
S	13		13	
Expenses	14	Management and general (from line 44, column (C))	14	1,539,621.
be	15	Fundraising (from line 44, column (D)) Payments to affiliates (attach schedule) Table approach Add less 15 and 44 column (A)	15	
Ж	16	Payments to affiliates (attach schedule) MAY 2 2 2009	16	
_	17	Total expenses. Add lines 16 and 44, column (A)	17	21,791,699.
	18	Excess or (deficit) for the year. Subtract line 17 from line 12000000000000000000000000000000000000	18	-4,327,325.
Net Ssets	19	Net assets or fund balances at beginning of year (from line 13, 20, 20, 10, 10, 10, 10, 10, 10, 10, 10, 10, 1	19	33,876,647.
Z	20	Other changes in net assets or fund balances (attach explanation) SEE STATEMENT 7	20	-27,878.
⋖	21	Net assets or fund balances at end of year. Combine lines 18, 19, and 20	21	29,521,444.
7230	0.3			
12-2	7-07 l	LHA For Privacy Act and Paperwork Reduction Act Notice, see the separate instructions.		Form 990 (2007)

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Form 990 (2007) 33-0397688 CORPORATION Page 2 Part II Statement of All organizations must complete column (A). Columns (B), (C), and (D) are required for section 501(c)(3)

Functional Expenses and (4) org		(a)(1) nonexempt charitab	le trusts but optional for othe	rs.
Do not include amounts reported on line 6b, 8b, 9b, 10b, or 16 of Part I.		(A) Total	(B) Program services	(C) Management and general	(D) Fundraising
22a Grants paid from donor advised funds (attach schedule)					
(cash \$ 0 • noncash \$ 0	22a				
				STATEMENT 9	
22b Other grants and allocations (attach schedule				STATEMENT 9	
(cash \$8292821 • noncash \$ 0	-1	0 000 001	0 000 001	1	
If this amount includes foreign grants, check here	22b	8,292,821.	<u>8,292,821.</u>	1	
23 Specific assistance to individuals (attach schedule)	23				
24 Benefits paid to or for members (attach				1	
schedule)	24				
25a Compensation of current officers, directors, key					· · · · · · · · · · · · · · · · · · ·
employees, etc. listed in Part V-A	25a	352,136.	264,102.	88,034.	0.
b Compensation of former officers, directors, key	230	332,130.	204,102.	00,034.	
employees, etc. listed in Part V-B	25b	0.	0.	0.	0.
c Compensation and other distributions, not included			•		
above, to disqualified persons (as defined under	' .				
section 4958(f)(1)) and persons described in					
section 4958(c)(3)(B)	25c				
26 Salaries and wages of employees not	236				
included on lines 25a, b, and c	26	3,445,012.	3,016,064.	428,948.	
· · ·	20	3,443,012.	3,010,004.	420,940.	
27 Pension plan contributions not included on	97	158,060.	95,573.	62,487.	
lines 25a, b, and c	27	130,000.	33,313.	02,407.	
28 Employee benefits not included on lines 25a - 27	28	791,502.	472,616.	318,886.	
29 Payroll taxes	29	309,467.	245,809.		
30 Professional fundraising fees	30	307,407.	243,003.	03,030.	
31 Accounting fees	31	43,418.		43,418.	
32 Legal fees	32	4,146.		4,146.	
33 Supplies	33	623,480.	613,441.		
34 Telephone	34	50,190.	42,696.		
35 Postage and shipping	35	23,158.	17,556.		
36 Occupancy	36	143,251.	102,051.	41,200.	
37 Equipment rental and maintenance	37	110,453.	61,471.	48,982.	
38 Printing and publications	38	61,278.	61,218.	60.	
39 Travel	39	459,923.	446,499.		
40 Conferences, conventions, and meetings	40	457,683.	430,212.		
41 Interest	41	437,003.	130,222	27,2720	
42 Depreciation, depletion, etc. (attach schedule)	42	282,801.	·	282,801.	
43 Other expenses not covered above (itemize)	1	202,001.		202,001.	
, ,	43a				
a b	43b				
c	43c				
d	43d				
e	43e				
•	43f				
g SEE STATEMENT 8	43g	6,182,920.	6,089,949.	92,971.	
44 Total functional expenses. Add lines 22a through	.09	0,202,520.	0,000,040	22,3,110	
43g. (Organizations completing columns (B)-(D),					
carry these totals to lines 13-15)	44	21.791.699	20,252,078	1,539,621.	0
Joint Costs. Check ▶ ☐ If you are following					
Are any joint costs from a combined educational campa			oorted in (B) Program serv	ıces? ▶□	Yes X No
If "Yes," enter (i) the aggregate amount of these joint co			ii) the amount allocated to		N/A;
(iii) the amount allocated to Management and general \$			iv) the amount allocated to		N/A
723011 12-27-07		1			Form 990 (2007)

Form 990 (2007) CORPORATION

Part III | Statement of Program Service Accomplishments (See the instructions.)

33-0397688

Page 3

Form 990 is available for public inspection and, for some people, serves as the primary or sole source of information about a particular organization. How the public perceives an organization in such cases may be determined by the information presented on its return. Therefore, please make sure the return is complete and accurate and fully describes, in Part III, the organization's programs and accomplishments.

٧h	nat is the organization's primary exempt purpose? ► SEE STATEMENT 10	Program Service Expenses
lie	organizations must describe their exempt purpose achievements in a clear and concise manner. State the number of ents served, publications issued, etc. Discuss achievements that are not measurable (Section 501(c)(3) and (4) anizations and 4947(a)(1) nonexempt charitable trusts must also enter the amount of grants and allocations to others.)	(Required for 501(c)(3) and (4) orgs., and 4947(a)(1) trusts; but optional for others.)
а	RESEARCH OPPORTUNITIES THAT INCLUDE RESEARCH GRANTS,	
	SCHOLARSHIPS AND STUDENT LOANS. OTHER CAMPUS PROGRAM ACTIVITIES INCLUDING OPERATION OF CAMPUS FOOD SERVICE AND	
	BOOKSTORE.	
	(Grants and allocations \$ 8,292,821.) If this amount includes foreign grants, check here ▶ □	20,252,078.
b	Terraine and anocations To 7 2 9 2 7 0 2 2 7 7 11 and anocatic modals for significantly anocations	20,232,070
С	(Grants and allocations \$) If this amount includes foreign grants, check here	<u> </u>
•		
	(Grants and allocations \$) If this amount includes foreign grants, check here	
d		
	(Grants and allocations \$) If this amount includes foreign grants, check here	
e	Other program services (attach schedule)	
_	(Grants and allocations \$) If this amount includes foreign grants, check here ▶ □	20.252.078.
1	Total of Program Service Expenses (should equal line 44, column (B), Program services)	20.252.078.

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Note		ere required, attached schedules and amounts with uld be for end-of-year amounts only.	hin the	e description column	(A) Beginning of year		(B) End of year
	45	Cook non-interest begins				45	4,973.
	46	Cash · non-interest-bearing Savings and temporary cash investments		•	9,795,606.	45 46	8,131,128.
	40	Savings and temporary cash investments		• •	3,133,000.	40	0,131,120.
	47 a	Accounts receivable	47a	782,403.			
		Less allowance for doubtful accounts	47b		2,023,078.	47c	782,403.
	48 a	Pledges receivable	48a	2,213,595.			
	Ь	Less: allowance for doubtful accounts	48b		1,947,077.	48c	2,213,595.
	49	Grants receivable				49	
	50 a	Receivables from current and former officers, di	rectors	s, trustees, and			
		key employees				50a	
	Ь	Receivables from other disqualified persons (as					
Assets		4958(f)(1)) and persons described in section 495	1)(B)		50b	-
188		Other notes and loans receivable	51a		005 000		
•	_	Less: allowance for doubtful accounts	51b		295,300.		1 045 607
	52	Inventories for sale or use		•	729,841.	52	1,045,697.
	53	Prepaid expenses and deferred charges	14	Cost X FMV	244. 14,122,701.	_53	7,825.
		Investments - publicly-traded securities STMT Investments - other securities	144	Cost X FMV Cost FMV	14,122,701.	54a 54b	15,442,9/1.
	1 -	Investments - land, buildings, and	,	CUST LIMIA		340	
	33 4	equipment basis	55a				
		equipment basis					
	ь	Less accumulated depreciation	55b			55c	
	56	•		TATEMENT 11	0.	56	1,791,668.
	57 a	Land, buildings, and equipment basis	57a	2,877,025.			
	Ь	Less. accumulated depreciation STMT 12	57b	1,639,263.	7,290,816.	57c	1,237,762.
	58	Other assets, including program-related investments					
		(describe ► SE	E S	TATEMENT 13	533,539.	58	<u>768,565.</u>
	59	Total assets (must equal line 74) Add lines 45 t	hroug	n 58	36,738,202.	59	31,406,587.
	60	Accounts payable and accrued expenses			2,175,752.	60	1,217,418.
	61	Grants payable			605 003	61	665 505
Ś	62	Deferred revenue	٠.		685,803.	62	667,725.
bilities	63	Loans from officers, directors, trustees, and key	emplo	oyees		63	
Liabi		Tax-exempt bond liabilities				64a 64b	
	65	Mortgages and other notes payable Other liabilities (describe		,		65	
	03	Other natimites (describe				-00	
	66	Total liabilities. Add lines 60 through 65			2,861,555.	66	1,885,143.
		anizations that follow SFAS 117, check here	X	and complete lines			
		67 through 69 and lines 73 and 74.		·			
ces	67	Unrestricted			13,828,221.	_67	9,422,204.
a	68	Temporarily restricted			7,347,465.	68	4,612,656.
Ba	69	Permanently restricted		·	12,700,961.	69	15,486,584.
Net Assets or Fund Balances	Orga	anizations that do not follow SFAS 117, check h	nere 🕨	▶			
Ĕ		complete lines 70 through 74					
ts	70	Capital stock, trust principal, or current funds				70	
sse	71	Paid in or capital surplus, or land, building, and				71	<u></u>
ž A	72	Retained earnings, endowment, accumulated in				72	
ž	73	Total net assets or fund balances. Add lines 67 throu			22 076 647	7.	20 521 444
	74	(Column (A) must equal line 19 and column (B) must 6 Total liabilities and net assets/fund balances.			33,876,647. 36,738,202.	73 74	29,521,444. 31,406,587.
	<u> </u>	rotal navinties and het assets/juni balances.	nuu III	IOO OO AIIA 10	30,130,404.	/4	JI,400,30/.

CORPORATION

Reconciliation of Revenue per Audited Financial Statements With Revenue per Return (See the Part IV-A instructions) a 21,071,660. Total revenue, gains, and other support per audited financial statements а Amounts included on line a but not on Part I, line 12. 1,510,198 Net unrealized gains on investments b2 2 Donated services and use of facilities b3 3 Recoveries of pnor year grants Other (specify): SEE STATEMENT 15 b4 5,051,617 Add lines b1 through b4 3,541,419. 17.530.241. Subtract line b from line a Amounts included on Part I, line 12, but not on line a: Investment expenses not included on Part I, line 6b d1 -65,867 d2 2 Other (specify). SPECIAL EVENTS EXPENSE Add lines d1 and d2 -65,867. 17,464,374. Total revenue (Part I, line 12) Add lines c and d Part IV-B Reconciliation of Expenses per Audited Financial Statements With Expenses per Return Total expenses and losses per audited financial statements a 26,909,183. Amounts included on line a but not on Part I. line 17: Donated services and use of facilities b1 2 Prior year adjustments reported on Part I, line 20 b2 3 Losses reported on Part I, line 20 b3 Other (specify): SEE STATEMENT 5,117,484 Add lines b1 through b4 5,117,484. 21.791.699. Subtract line b from line a d Amounts included on Part I, line 17, but not on line a: Investment expenses not included on Part I, line 6b d1 ď2 2 Other (specify) Add lines d1 and d2 d Total expenses (Part I, line 17) Add lines c and d Part V-A Current Officers, Directors, Trustees, and Key Employees (List each person who was an officer, director, trustee, or key employee at any time during the year even if they were not compensated) (See the instructions) (B) Title and average hours per week devoted to position (C) Compensation (D) Contributions to employee benefit plans & deferred (E) Expense account and other allowances (A) Name and address 0-.) compensation plans STATEMENT 0. 58,690 293,447

33-0397688

Page 5

Form 990 (2007)

	990 (2007) CORPORATION	ov Employaga /		<u>33-0397</u>	688		age 6
	t V-A Current Officers, Directors, Trustees, and K					Yes	No
75 a	Enter the total number of officers, directors, and trustees permitted meetings	to vote on organization bu	siness at board	17			İ
b	Are any officers, directors, trustees, or key employees listed in Form listed in Schedule A, Part I, or highest compensated professional an Part II-A or II-B, related to each other through family or business relative individuals and explains the relationship(s)	id other independent contr	actors listed in Sc	hedule A,	75b		x
С	Do any officers, directors, trustees, or key employees listed in Form listed in Schedule A, Part I, or highest compensated professional an Part II-A or II-B, receive compensation from any other organizations,	nd other independent contr whether tax exempt or tax	actors listed in Sc	hedule A,			
	organization? See the instructions for the definition of "related organity organization". If "Yes," attach a statement that includes the information described				75c		X
d	Does the organization have a written conflict of interest policy?	•			75d	x	
Pa	t V-B Former Officers, Directors, Trustees, and Ke						
	Benefits (If any former officer, director, trustee, or key er the year, list that person below and enter the amount of co						
	the year, list that person below and enter the amount of co	mpensation or other benef	(C) Compensation			E) Expe	
	(A) Name and address NONE	(B) Loans and Advances	(if not paid, enter -0-)	employee benef plans & deferred compensation pla	it à	ccount	and
						-	
					-		
 					İ		
	A VIII Other Information and					124 -	-
	t VI Other Information (See the instructions)				1	Yes	No
76	Did the organization make a change in its activities or methods of co statement of each change	onducting activities? If "Yes	s, aπach a detaile	a	76_		X_
77	Were any changes made in the organizing or governing documents if "Yes," attach a conformed copy of the changes	but not reported to the IRS	37		77	Х	
78 a b	Did the organization have unrelated business gross income of \$1,000 lf "Yes," has it filed a tax return on Form 990-T for this year?	00 or more during the year	covered by this ret	um? N/A	78a 78b		Х
79	Was there a liquidation, dissolution, termination, or substantial contri	raction during the vear? If '	'Yes.* attach a sta	· ·	79		X
80 a	Is the organization related (other than by association with a statewic	le or nationwide organizati	on) through comm				
b	membership, governing bodies, trustees, officers, etc., to any other If "Yes," enter the name of the organization SEE STATE		anization?		80a	_ X_	
		$_$ and check whether it is $[$	exempt or	nonexempt			
81 a b	Enter direct and indirect political expenditures (See line 81 instruction Did the organization file Form 1120-POL for this year?	ons)	81a	0.	81b		х
					Form	990	(2007)

	n 990 (2007) CORPORATION 33-039 /			age /
Pa	art VI Other Information (continued)	,J	Yes	No
82 a	Did the organization receive donated services or the use of materials, equipment, or facilities at no charge or at substantially			
	iess than fair rental value?	82a	X	
b	If "Yes," you may indicate the value of these items here. Do not include this			
	amount as revenue in Part I or as an expense in Part II.			
	(See instructions in Part III.)	-		
83 a	Did the organization comply with the public inspection requirements for returns and exemption applications?	83a	X	
		83b	Х	
84 a		84a		Х
t	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not			
05	tax deductible? . N/A	_84b		
	501(c)(4), (5), or (6) Were substantially all dues nondeductible by members? N/A	85a		
	Did the organization make only in-house lobbying expenditures of \$2,000 or less? N/A	85b		
	If "Yes" was answered to either 85a or 85b, do not complete 85c through 85h below unless the organization received a			
	waiver for proxy tax owed for the prior year. Dues, assessments, and similar amounts from members 85c N/A			
9	77/7	-		
(37/3	1		
f	77/7	┥ !		ĺ
,	Does the organization elect to pay the section 6033(e) tax on the amount on line 85f? N/A	85g		l
* 1		009		
•	to its reasonable estimate of dues allocable to nondeductible lobbying and political expenditures for the			
	following tax year? N/A	85h		ĺ
86	501(c)(7) organizations. Enter a Initiation fees and capital contributions included on	-		
	ine 12 86a N/A			
ì	27/3]		l
87	501(c)(12) organizations. Enter: a Gross income from members or shareholders 87a N/A	1		1
Ė	Gross income from other sources. (Do not net amounts due or paid to other sources			1
	against amounts due or received from them) 87b N/A	j		
88 a	At any time during the year, did the organization own a 50% or greater interest in a taxable corporation or partnership,			1
	or an entity disregarded as separate from the organization under Regulations sections 301 7701-2 and 301 7701-3?			1
	If "Yes," complete Part IX	88a		X
t	At any time during the year, did the organization, directly or indirectly, own a controlled entity within the meaning of			1
	section 512(b)(13)? If "Yes," complete Part XI	88b		X
89 a	501(c)(3) organizations Enter Amount of tax imposed on the organization during the year under:			1
	section 4911► <u>0 .</u> ; section 4912 ► <u>0 .</u> ; section 4955 ► <u>0 .</u>			l
t	501(c)(3) and 501(c)(4) organizations. Did the organization engage in any section 4958 excess benefit			
	transaction during the year or did it become aware of an excess benefit transaction from a prior year?			
	If "Yes," attach a statement explaining each transaction	89b		X
•	Enter Amount of tax imposed on the organization managers or disqualified persons during the year under			l
_	sections 4912, 4955, and 4958 Enter Amount of tax on line 89c, above, reimbursed by the organization			
	All organizations At any time during the tax year, was the organization a party to a prohibited tax shelter transaction?	000		v
•	All organizations. Did the organization acquire a direct or indirect interest in any applicable insurance contract?	89e 89f		X
, ç		031		
1	or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year?	89g		x
90 2	List the states with which a copy of this return is filed CA			
	Number of employees employed in the pay period that includes March 12, 2007 90b			356
91 a	The court of the c	50-		
- • •	Located at ► 435 E. CARMEL STREET, SAN MARCOS, CA ZIP+4 ► 9			
t	At any time during the calendar year, did the organization have an interest in or a signature or other authority over		Yes	No
•	a financial account in a foreign country (such as a bank account, securities account, or other financial account)?	91b		Х
	If "Yes," enter the name of the foreign country ▶ N/A			
	See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank			
_	and Financial Accounts			
		Form	990 ((2007)

	DRATION					33-	0397688	
Part VI Other Information (co								Yes No
c At any time during the calendar year				the Unit	ed States?		91c	<u> </u>
If "Yes," enter the name of the forer								. —
92 Section 4947(a)(1) nonexempt chan	-			heck her	e •	ا مو ا	37 /	▶ ∟ .
and enter the amount of tax-exemp Part VII Analysis of Income-F					<u> </u>	92	N/	<u>A</u>
			usiness income	Eveluder	by section 512, 5	12 05 514		
Note: Enter gross amounts unless otherwindicated	vise (i		(B)	(C)	(D)	15, 61 5 14	(E)	
	Busi	ness	Amount	Exclu-	Amoun	ı İ	Related or function i	•
93 Program service revenue		de		code				
a CAMPUS PROGRAMS				\vdash			6,92	<u>1,659.</u>
b				\vdash	· · · · · · · · · · · · · · · · · · ·			
c								
d				 -	74			
e							_	
f Medicare/Medicaid payments	· -		- 					
g Fees and contracts from governmen	-						_	
94 Membership dues and assessments				1 1	105	400		
95 Interest on savings and temporary cash ii				14		,402.		
96 Dividends and interest from securitie	i i			14	387	,068.		
97 Net rental income or (loss) from real	estate							
a debt-financed property				-				
b not debt-financed property				16	264	<u>,937.</u>		
98 Net rental income or (loss) from pers	onal property							
99 Other investment income								
100 Gain or (loss) from sales of assets					4 505			
other than inventory				18	<u>1,727</u>			
101 Net income or (loss) from special eve				01		,462.		
102 Gross profit or (loss) from sales of in	ventory			03	731	,922.		
103 Other revenue								
a	· · · · · · · · · · · · · · · · · · ·							
b								
C								
d						<u> </u>		
e				\vdash	2 1 = 5			
104 Subtotal (add columns (B), (D), and (.,		0.		<u>3,176</u>	<u>,875.</u>		<u>1,659.</u>
105 Total (add line 104, columns (B), (D),	,		- 4.1			▶_	10,09	<u>8,534.</u>
Note: Line 105 plus line 1e, Part I, should				A D				
Part VIII Relationship of Activ					<u>-</u>			
Line No Explain how each activity for which				i importar	itly to the accom	iplishment o	if the organization	on's
exempt purposes (other than by p								
93A VARIOUS PROGRAMS								
ASSIST IN THE EL	OUCATIONAL	OBJEC	TIVES OF C	ALIF	ORNIA S	TATE	JNIVERS	TTY
SAN MARCOS.								
Part IX Information Regardir	a Tayabla Suba	idiarias	and Discogarde	od Ent	tion (0 45-			
(A)	(B)	luiaries	(C)	eu Liit	(D)	Instruction	ns.) (E)	·
Name, address, and EIN of corporation,	Percentage of	Na	ture of activities		Total incor	me	End-of-	-year
partnership, or disregarded entity	ownership interest		.				asse	ts
27/2	% %			-+				
N/A								
	%				. ,			
Part X Information Regardin	% Transfers Ass	nciator	with Personal	Renof	it Contract	C (Can ++ -	unoteriotic == 1	
	-							
(a) Did the organization, during the year, red	-				u penerit contrac	:t /	Yes	X No
(b) Did the organization, during the year, pay		_	n a personal benefit co	ntracty			└── Yes	X No
Note: If "Yes" to (b), file Form 8870 and	rorm 4/20 (see instr	исиоп s).					Earm	990 (2007)

UNIVERSITY AUXILIARY & RESEARCH SERVICES 33-0397688 Form 990 (2007) CORPORATION Page 9 Information Regarding Transfers To and From Controlled Entities. Complete only if the organization is a Part XI controlling organization as defined in section 512(b)(13). N/A Yes No Did the reporting organization make any transfers to a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," 106 complete the schedule below for each controlled entity. (B) Employer Identification (A) (C) (D) Name, address, of each Description of Amount of controlled entity transfer transfer Number а b C Yes No Did the reporting organization receive any transfers from a controlled entity as defined in section 512(b)(13) of the Code? If "Yes," complete the schedule below for each controlled entity (A) (B) Employer Identification (C) (D) Name, address, of each **Description of** Amount of controlled entity transfer transfer Number b **Totals** No Yes Did the organization have a binding written contract in effect on August 17, 2006, covering the interest, rents, royalties, and annuities described in question 107 above? Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete Declaration of preparer (other than efficier) is based on all information of which preparer has any knowledge Please

DIRECTOR OF FINANCE

CA 92025

SUITE 100

Form **990** (2007)

Preparer's SSN or PTIN (See Gen Inst X)

Phone no. $\triangleright 760-746-1560$

Date

EIN ▶

Date Check if self05/12/09 employed ►

Sign

Here

Paid

Preparer's

Use Only

Signature of officer

Preparer's

signature

Firm's name (or

yours if self-employed),

SVATORA

A K T LLP

ESCONDIDO.

312 S. JUNIPER ST.,

Type or print name and title

SCHEDULE A

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Organization Exempt Under Section 501(c)(3)

(Except Private Foundation) and Section 501(e), 501(f), 501(k),

Supplementary Information-(See separate instructions.) ▶ MUST be completed by the above organizations and attached to their Form 990 or 990-EZ

501(n), or 4947(a)(1) Nonexempt Charitable Trust

OMB No. 1545-0047

Name of the organization UNIVERSITY AUXILIARY & RESEARCH SERVICES Employer identification number CORPORATION 33 0397688 Part I Compensation of the Five Highest Paid Employees Other Than Officers, Directors, and Trustees (See page 1 of the instructions. List each one. If there are none, enter "None.") Contributions to employee benefit plans & deferred compensation (b) litle and average hours (e) Expense (a) Name and address of each employee paid per week devoted to (c) Compensation account and other more than \$50,000 position allowances GRANT HUBBARD DIR GRANTS/CONTRACTS C/O 435 E. CARMEL ST., SAN MARCOS, CA 40.00 95,000 21,850 DEBORAH DAVIS ASSOC. DIR FINANCE C/O 435 E. CARMEL ST., SAN MARCOS, 40.00 70,486 16,212 MINERVA GONZALEZ CAMP-PROGRM DIR SAN MARCOS. C/O 435 E. CARMEL ST. CA 40.00 68,185 15,683 ARCELA NUNEZ-ALVAREZ NLRC-PROGRAM DIR C/O 435 E. CARMEL ST. SAN MARCOS, 40.00 65,425 15,048. ROGER STEIN ASSOC. EXEC DIRECTOR C/O 435 E. CARMEL ST. SAN MARCOS 40.00 97,141 22,342 Total number of other employees paid over \$50,000 5 Part II-A Compensation of the Five Highest Paid Independent Contractors for Professional Services (See page 2 of the instructions. List each one (whether individuals or firms). If there are none, enter "None.") (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of others receiving over \$50,000 for professional services Compensation of the Five Highest Paid Independent Contractors for Other Services (List each contractor who performed services other than professional services, whether individuals or firms. If there are none, enter "None." See page 2 of the instructions.) (a) Name and address of each independent contractor paid more than \$50,000 (b) Type of service (c) Compensation NONE Total number of other contractors receiving over \$50,000 for other services 0

Schedule A (Form 990 or 990-EZ) 2007 CORPORATION 33-0397688 Page 2 Part III Statements About Activities (See page 2 of the instructions) Yes No During the year, has the organization attempted to influence national, state, or local legislation, including any attempt to influence public opinion on a legislative matter or referendum? If "Yes," enter the total expenses paid or incurred in connection with the lobbying activities > \$ (Must equal amounts on line 38, Part VI-A, or \$ X line i of Part VI-B.) Organizations that made an election under section 501(h) by filing Form 5768 must complete Part VI-A. Other organizations checking "Yes" must complete Part VI-B AND attach a statement giving a detailed description of the lobbying activities. During the year, has the organization, either directly or indirectly, engaged in any of the following acts with any substantial contributors, trustees, directors, officers, creators, key employees, or members of their families, or with any taxable organization with which any such person is affiliated as an officer, director, trustee, majority owner, or principal beneficiary? (If the answer to any question is "Yes," attach a detailed statement explaining the transactions) a Sale, exchange, or leasing of property? 2a X b Lending of money or other extension of credit? 2b c Furnishing of goods, services, or facilities? 2c X d Payment of compensation (or payment or reimbursement of expenses if more than \$1,000)? SEE PART V-A, FORM 990 X 2d e Transfer of any part of its income or assets? 2e 3 a Did the organization make grants for scholarships, fellowships, student loans, etc.? (If "Yes," attach an explanation of how SEE STATEMENT 19 X the organization determines that recipients qualify to receive payments.) 3а **b** Did the organization have a section 403(b) annuity plan for its employees? 3b c Did the organization receive or hold an easement for conservation purposes, including easements to preserve open space, the environment, historic land areas or historic structures? If "Yes," attach a detailed statement 3с d Did the organization provide credit counseling, debt management, credit repair, or debt negotiation services? 3d 4 a Did the organization maintain any donor advised funds? If "Yes," complete lines 4b through 4g. If "No," complete lines 4f X 4a N/A b Did the organization make any taxable distributions under section 4966? 4b c Did the organization make a distribution to a donor, donor advisor, or related person? N/A 4c d Enter the total number of donor advised funds owned at the end of the tax year N/A e Enter the aggregate value of assets held in all donor advised funds owned at the end of the tax year N/A

f Enter the total number of separate funds or accounts owned at the end of the year (excluding donor advised funds included on line 4d) where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts

g Enter the aggregate value of assets in all funds or accounts included on line 4f at the end of the tax year

Schedule A (Form 990 or 990-EZ) 2007

Schedule A (Form 990 or 990-EZ) 2007 CORPORATION 33-0397688 Page 3 Reason for Non-Private Foundation Status (See pages 4 through 8 of the instructions.) I certify that the organization is not a private foundation because it is: (Please check only ONE applicable box.) A church, convention of churches, or association of churches. Section 170(b)(1)(A)(i). A school. Section 170(b)(1)(A)(ii). (Also complete Part V.) 6 A hospital or a cooperative hospital service organization. Section 170(b)(1)(A)(iii). A federal, state, or local government or governmental unit. Section 170(b)(1)(A)(v). 8 A medical research organization operated in conjunction with a hospital. Section 170(b)(1)(A)(iii). Enter the hospital's name, city. and state \mathbf{x} An organization operated for the benefit of a college or university owned or operated by a governmental unit. Section 170(b)(1)(A)(iv). 10 (Also complete the Support Schedule in Part IV-A.) An organization that normally receives a substantial part of its support from a governmental unit or from the general public. 11a Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.) A community trust. Section 170(b)(1)(A)(vi). (Also complete the Support Schedule in Part IV-A.) 11h An organization that normally receives: (1) more than 33 1/3% of its support from contributions, membership fees, and gross receipts from activities related to its charitable, etc., functions - subject to certain exceptions, and (2) no more than 33 1/3% of its support from gross investment income and unrelated business taxable income (less section 511 tax) from businesses acquired by the organization after June 30, 1975. See section 509(a)(2). (Also complete the Support Schedule in Part IV-A.) An organization that is not controlled by any disqualified persons (other than foundation managers) and otherwise meets the requirements of section 13 509(a)(3). Check the box that describes the type of supporting organization: Type III-Functionally Integrated Type III-Other Type I Type II Provide the following information about the supported organizations. (See page 8 of the instructions.) (e) (b) Type of organization Is the supported Amount of Name(s) of supported organization(s) **Employer** identification (described in lines organization listed in support number (EIN) 5 through 12 above the supporting or IRC section) organization's governing ជច្ចុប្បាញ់មួយនៃ? Yes No

An organization organized and operated to test for public safety. Section 509(a)(4), (See page 8 of the instructions.)

Schedule A (Form 990 or 990-EZ) 2007

Total

UNIVERSITY AUXILIARY & RESEARCH SERVICES Schedule A (Form 990 or 990-EZ) 2007 CORPORATION 33-0397688 Page 4 Support Schedule (Complete only if you checked a box on line 10, 11, or 12.) Use cash method of accounting.

Note: You may use the worksheet in the instructions for converting from the accrual to the cash method of accounting Calendar year (or fiscal year (b) 2005 beginning in) (e) Total Gifts, grants, and contributions received. (Do not include unusual grants. See line 28.) 6,595,977. 10,763,704. 8,963,643. 8,512,985. 34,836,309. Membership fees received 16 17 Gross receipts from admissions. merchandise sold or services performed, or furnishing of facilities in any activity that is related to the organization's charitable, etc., purpose 14,653,717. 9,719,911. 2,824,694. 3,204,039. 30,402,361. Gross income from interest, dividends, amounts received from payments on securities loans (section 512(a)(5)), rents, royalties, income from similar sources, and unrelated business taxable income (less section 511 taxes) from businesses acquired by the organization after June 30, 1975 666,898. ,813,797 989,996. 421,739. 3,892,430. Net income from unrelated business activities not included in line 18 Tax revenues levied for the 20 organization's benefit and either paid to it or expended on its behalf 21 The value of services or facilities furnished to the organization by a governmental unit without charge. Do not include the value of services or facilities generally furnished to the public without charge Other income, Attach a schedule, Do not include gain or (loss) from sale of capital assets 23,063,491.21,473,611.12,455,235.12,138,763. 23 Total of lines 15 through 22 69,131,100. 8,409,774.11,753,700. 9,630,541. 8,934,724. Line 23 minus line 17 38,728,739. 24 121,388 25 Enter 1% of line 23 214,736. 124,552. 230,635. 774,575. Organizations described on lines 10 or 11: a Enter 2% of amount in column (e), line 24 26a b Prepare a list for your records to show the name of and amount contributed by each person (other than a governmental unit or publicly supported organization) whose total gifts for 2003 through 2006 exceeded the amount shown in line 26a. 2,558,796. Do not file this list with your return. Enter the total of all these excess amounts 26b 38,728,739. Total support for section 509(a)(1) test: Enter line 24, column (e) 26c Add: Amounts from column (e) for lines: 6,451,226. 26d e Public support (line 26c minus line 26d total) 26e 32.277.513. 83.3425% 26f Public support percentage (line 26e (numerator) divided by line 26c (denominator)) Organizations described on line 12: a For amounts included in lines 15, 16, and 17 that were received from a "disqualified person," prepare a list for your records to show the name of, and total amounts received in each year from, each "disqualified person." Do not file this list with your return. Enter the sum of such amounts for each year: (2006)(2004)(2003)For any amount included in line 17 that was received from each person (other than "disqualified persons"), prepare a list for your records to show the name of, and amount received for each year, that was more than the larger of (1) the amount on line 25 for the year or (2) \$5,000. (Include in the list organizations described in lines 5 through 11b, as well as individuals.) Do not file this list with your return. After computing the difference between the amount received and the larger amount described in (1) or (2), enter the sum of these differences (the excess amounts) for each year; (2005)(2004)(2003)Add: Amounts from column (e) for lines: 16 N/Ad Add: Line 27a total and line 27b total 27d N/A N/A Public support (line 27c total minus line 27d total) 27e

Unusual Grants; For an organization described in line 10, 11, or 12 that received any unusual grants during 2003 through 2006, prepare a list for your records to show, for each year, the name of the contributor, the date and amount of the grant, and a brief description of the nature of the grant. Do not file this list with your return. Do not include these grants in line 15. NONE

Total support for section 509(a)(2) test: Enter amount on line 23, column (e) Public support percentage (line 27e (numerator) divided by line 27f (denominator))

723131 12-27-07

h Investment income percentage (line 18, column (e) (numerator) divided by line 27f (denominator))

N/A

27g 27h N/A

N/A

Schedule A (Form 990 or 990-EZ) 2007

33-0397688 Page 5

Part V Private School Questionnaire (See page 9 of the instructions.)

N/A

(To be completed ONLY by schools that checked the box on line 6 in Part IV)

Does the organization have a racially nondiscriminatory policy toward students by statement in its charter, bylaws, ot	ther governing	Yes	No
instrument, or in a resolution of its governing body?	29		<u> </u>
Does the organization include a statement of its racially nondiscriminatory policy toward students in all its brochures,		†	
and other written communications with the public dealing with student admissions, programs, and scholarships?	30		
Has the organization publicized its racially nondiscriminatory policy through newspaper or broadcast media during th	ie period of		
solicitation for students, or during the registration period if it has no solicitation program, in a way that makes the pol	licy known		
to all parts of the general community it serves?	31		<u>L</u>
If "Yes," please describe; if "No," please explain. (If you need more space, attach a separate statement.)			
Does the organization maintain the following:			
Records indicating the racial composition of the student body, faculty, and administrative staff?	32a	 	
Records documenting that scholarships and other financial assistance are awarded on a racially nondiscriminatory bat Copies of all catalogues, brochures, announcements, and other written communications to the public dealing with students.		 	
admissions, programs, and scholarships?	32c		
Copies of all material used by the organization or on its behalf to solicit contributions?	32d		
If you answered "No" to any of the above, please explain. (If you need more space, attach a separate statement.)	020		
Does the organization discriminate by race in any way with respect to:			
Students' rights or privileges?	. <u>33a</u>		
Admissions policies?	33b	-	_
Employment of faculty or administrative staff?	330	┼	-
Scholarships or other financial assistance?	330	-	
Educational policies?	33e	1	┢
Use of facilities?	33f		_
Athletic programs? Other extracurricular activities?	33g	-	
If you answered "Yes" to any of the above, please explain. (If you need more space, attach a separate statement.)	_ <u>33h</u>	1	
			•
Does the organization receive any financial aid or assistance from a governmental agency?	34a		
Has the organization's right to such aid ever been revoked or suspended?	34b	1	_
If you answered "Yes" to either 34a or b, please explain using an attached statement.	1010	<u> </u>	
Does the organization certify that it has complied with the applicable requirements of sections 4.01 through 4.05 of Ri	ev. Proc. 75-50,		
1975-2 C.B. 587, covering racial nondiscrimination? If "No," attach an explanation	35		

Schedule A (Form 990 or 990-EZ) 2007

33-0397688	Page 6
 <u> </u>	rayco

P			res by Electing Public Ch n eligible organization that filed Form 5		je 11 o	f the instructions)	N/A
Che		· · · · · · · · · · · · · · · · · · ·	·	· -	ou che	cked "a" and "limited contro	F provisions apply.
			obbying Expenditures			(a) Affiliated group	(b) To be completed for all
	(1h	e term "expenditur	es" means amounts paid or incurred.)			totals	electing organizations
						N/A	
36	Total lobbying expenditu	res to influence pu	blic opinion (grassroots lobbying)	-	36		
37	Total lobbying expenditu	res to influence a l	egislative body (direct lobbying)		37		
38	Total lobbying expenditu	res (add lines 36 a	nd 37)	ŀ	38		
39	Other exempt purpose ex	kpenditures	_		39		
10	Total exempt purpose ex	penditures (add lin	es 38 and 39)		40		
11	Lobbying nontaxable am	ount. Enter the am	ount from the following table -				
	If the amount on line 40	is -	The lobbying nontaxable amount is	s -			
	Not over \$500,000		20% of the amount on line 40				
	Over \$500,000 but not over \$	1,000,000	\$100,000 plus 15% of the excess over \$50	00,000			
	Over \$1,000,000 but not over	\$1,500,000	\$175,000 plus 10% of the excess over \$1,	000,000	41		
	Over \$1,500,000 but not over	\$17,000,000	\$225,000 plus 5% of the excess over \$1,5	00,000			
	Over \$17,000,000		\$1,000,000				
12	Grassroots nontaxable ar	mount (enter 25%	of line 41)	[42		
13	Subtract line 42 from line	e 36. Enter -0- ıf lın	e 42 is more than line 36	[43		

4-Year Averaging Period Under Section 501(h)

(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 45 through 50 on page 13 of the instructions.)

		Lobbying Exp	enditures During 4-Year A	veraging Period	N/A
Calendar year (or fiscal year beginning in)	(a) 2007	(b) 2006	(c) 2005	(d) 2004	(e) Total
45 Lobbying nontaxable amount					0
46 Lobbying ceiling amount (150% of line 45(e))					0
47 Total lobbying expenditures					0
48 Grassroots nontaxable amount					0
49 Grassroots ceiling amount (150% of line 48(e))					0
50 Grassroots lobbying expenditures					0

Part VI-B Lobbying Activity by Nonelecting Public Charities

44 Subtract line 41 from line 38. Enter -0- if line 41 is more than line 38

Caution: If there is an amount on either line 43 or line 44, you must file Form 4720.

(For reporting only by organizations that did not complete Part VI-A) (See page 14 of the instructions.)

N/A

During the year, did the organization attempt to influence national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of:

- a Volunteers
- b Paid staff or management (Include compensation in expenses reported on lines c through h)
- c Media advertisements
- d Mailings to members, legislators, or the public
- e Publications, or published or broadcast statements
- f Grants to other organizations for lobbying purposes
- g Direct contact with legislators, their staffs, government officials, or a legislative body
- h Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means
- i Total lobbying expenditures (Add lines c through h.)

If "Yes" to any of the above, also attach a statement giving a detailed description of the lobbying activities.

Yes No	s No Amount					
						
		0				

Schedule A (Form 990 or 990-EZ) 2007 CORPORATION 33-0397688 Page 7 Part VII Information Regarding Transfers To and Transactions and Relationships With Noncharitable Exempt Organizations (See page 14 of the instructions.) Did the reporting organization directly or indirectly engage in any of the following with any other organization described in section 501(c) of the Code (other than section 501(c)(3) organizations) or in section 527, relating to political organizations? Yes a Transfers from the reporting organization to a noncharitable exempt organization of: No 51a(i) (i) Cash a(ii) (ii) Other assets b Other transactions: b(i) (i) Sales or exchanges of assets with a noncharitable exempt organization b(ii) (ii) Purchases of assets from a noncharitable exempt organization b(iii) (iii) Rental of facilities, equipment, or other assets b(IV) (iv) Reimbursement arrangements b(v) (v) Loans or loan guarantees (vi) Performance of services or membership or fundraising solicitations b(vi) c Sharing of facilities, equipment, mailing lists, other assets, or paid employees d If the answer to any of the above is "Yes," complete the following schedule. Column (b) should always show the fair market value of the goods, other assets, or services given by the reporting organization. If the organization received less than fair market value in any transaction or sharing arrangement, show in column (d) the value of the goods, other assets, or services received: N/A (c)
Name of noncharitable exempt organization (a) Line no (b) Amount involved (d)
Description of transfers, transactions, and sharing arrangements 52 a Is the organization directly or indirectly affiliated with, or related to, one or more tax-exempt organizations described in section 501(c) of the X No Code (other than section 501(c)(3)) or in section 527? b If "Yes," complete the following schedule: N/A (a) Name of organization (b) Type of organization (c)
Description of relationship

FORM 990 PAGE 2

Asset No	Description	Date Acquired	Method	Life	Line No	Unadjusted Cost Or Basis	Bus % Excl	Reduction in Basis	Basis For Depreciation	Accumulated Depreciation	Current Sec 179	Current Year Deduction
	MANAGEMENT AND GENERAL		Method		16	Cost Or Basis 0.	Excl	O.	Depreciation 0 •	Depreciation 0 •	O.	282,801. 282,801.

FORM 990	RENTAL INC	OME		STATEMENT	1
KIND AND LOCATION OF PROPERTY			ACTIVITY NUMBER	GROSS RENTAL INC	OME
STUDENT HOUSING			1	309,3	11.
TOTAL TO FORM 990, PART I, LI	NE 6A		:	309,3	11.
FORM 990	RENTAL EXP	ENSES		STATEMENT	2
DESCRIPTION		CTIVITY NUMBER AM	OUNT	TOTAL	
RENTAL EXPENSE - S	UBTOTAL -	1	44,374.	44,3	74.
TOTAL TO FORM 990, PART I, LI	NE 6B			44,3	74.
FORM 990 GAIN (LOSS) F	ROM PUBLICLY	TRADED SECURI	TIES	STATEMENT	3
DESCRIPTION	GROSS SALES PRIC	COST OR E OTHER BASIS	EXPENSE OF SALE	-	
PUBLICLY TRADED SECURITIES	22,135,979	. 21,862,081.	0	. 273,8	98.
TO FORM 990, PART I, LINE 8	22,135,979	. 21,862,081.	0	. 273,89	

FORM 990 GAI	N (L	oss)	FROM	SALE	OF	ОТНІ	ER .	ASSETS		STA	TEME	NT	4
DESCRIPTION						ATE UIRI	ED	DATE SOLD		QUI:	OD RED	_	
MINERAL RIGHTS					VAR	IOU	S	02/19/	08 PU	RCH	ASEL	-)	
NAME OF BUYER		GROS ES P		COST OTHER				PENSE SALE	DEPREC			GA:	
	1,	864,	618.	411	1,50	8.		0.).	1,45	3,1	10.
TO FM 990, PART I, LN	8 1,	864,	618.	411	1,50	8.		0.	·) . ====================================	1,45	3,1	10.
FORM 990	S	PECI	AL EV	ENTS 1	AND	ACT	IVI	TIES		STA	ТЕМЕ	NT	5
DESCRIPTION OF EVENT			OSS EIPTS	CONT	TRIB CLUD			GROSS EVENUE	DIREC'EXPENS			INC(
UNIVERSITY BALL		9	4,490	. 8	88,0	85.		6,405.	65,86	7.	- 5	9,40	62.
TO FM 990, PART I, LIN	IE 9	9	4,490	. (88,0	85.		6,405.	65,86	7.	- 5	9,4	62.

FORM	1 990 INCOME AND COST OF GOODS INCLUDED ON PART I, LINE		STATEMENT 6
INCO)ME		
	GROSS RECEIPTS	5,739,165	
	RETURNS AND ALLOWANCES		5,739,165
	COST OF GOODS SOLD (LINE 13)	5,007,243	731,922
cosi	OF GOODS SOLD		
7. 8. 9.	INVENTORY AT BEGINNING OF YEAR	5,007,243	
	ADD LINES 6 THROUGH 10		5,007,243
	INVENTORY AT END OF YEAR		5,007,243

FORM 990 OTHER C	HANGES IN NET A	ASSETS OR FUNI	BALANCES	STATEMENT
DESCRIPTION				AMOUNT
UNREALIZED LOSS ON INVERPRIOR YEAR BOOK NET ASSI			-	-1,510,198. 1,482,320.
TOTAL TO FORM 990, PART	I, LINE 20		-	-27,878.
FORM 990	ОТНЕ	REXPENSES		STATEMENT 8
DESCRIPTION	(A) TOTAL	(B) PROGRAM SERVICES	(C) MANAGEMENT AND GENERAL	(D) FUNDRAISING
EQUIPMENT/FURNISHING				
SERVICE FEES	100,084. 1,399,624.	98,021. 1,343,200.	2,063. 56,424.	
INSURANCE CONSULTING/SUBCONTRA	22,942.	1,596.	21,346.	
TS PROGRAMS EXPENSES	3,435,583. 430,726.	3,422,445. 430,726.	13,138.	
STIPENDS/HONORARIA TRANSFERS TO	395,682.	395,682.		
ENDOWMENTS -	398,279.	398,279.		

TOTAL TO FORM 990, PART IV, LINE 56, COLUMN B

FORM 990	CASH GRANTS AND ALLOCAT	IONS	STATEMENT	9
CLASS OF ACTIVIT	Y/DONEE'S NAME AND ADDRESS		AMOUNT	
SCHOLARSHIPS CSU - SAN MARCOS 333 S TWIN OAKS SAN MARCOS, CA 9	VALLEY ROAD		611,68	83.
CHARITABLE SAN MARCOS UNIVE 435 E CARMEL STR SAN MARCOS, CA 9			7,681,1	38.
FOTAL INCLUDED C	ON FORM 990, PART II, LINE 22B		8,292,82	21
FORM 990 STAT	EMENT OF ORGANIZATION'S PRIMARY PART III	EXEMPT PURPOSE	STATEMENT	10
PROGRAM ADMINIST ACCORDANCE WITH AND EDUCATIONAL	UNIVERSITY SAN MARCOS FOUNDATION INTO CALIFORNIA STATIVE SUPPORT TO CALIFORNIA STATE MISSION OF THE UNIVERSITY TO RESEARCH OPPORTUNITIES. SUCH OPPORTUNITIES, SUCH OPPORTUNITIES, STUDENT LOANS AND OTHER CA	ATE UNIVERSITY S D ENHANCE STUDEN PORTUNITIES INCL	AN MARCOS IN T LEARNING UDE RESEARCH	
FORM 990	OTHER INVESTMENTS		STATEMENT	11
DESCRIPTION		VALUATION METHOD	AMOUNT	
ALTERNATIVE INVE	STMENTS	MARKET VALUE	1,791,668	
			4 506 6	

1,791,668.

FORM 990 DEI	PRECIATION OF	ASSETS NOT	HELD FOR I	NVESTMENT	STATEMENT 1
DESCRIPTION		COST OTHER		CCUMULATED EPRECIATION	BOOK VALUE
BUILDINGS AND EQU	JIPMENT	2,8	77,025.	1,639,263.	1,237,762
TOTAL TO FORM 990), PART IV, LN	2,8	77,025.	1,639,263.	1,237,762
FORM 990		OTHER AS	SETS		STATEMENT 1
DESCRIPTION				BEGINNING OF YEAR	END OF YEAR
APPRECIABLE ARTWO	ORK			56,300. 4,780. 134,891.	56,300 4,780
MINERAL RIGHTS DEPOSITS	7			162,925.	220,950
OTHER RECEIVABLES INVESTMENT INTERI		3		129,338. 45,305.	478,590 7,945
TOTAL TO FORM 990), PART IV, LI	NE 58		533,539.	768,565
FORM 990	NON-G	OVERNMENT S	ECURITIES		STATEMENT 1
SECURITY DESCRIPT	PION COST/FMV	CORPORATE STOCKS	CORPORAT BONDS	OTHER PUBLICLY E TRADED SECURITIES	TOTAL NON-GOV'T SECURITIES
EQUITY FUNDS BOND FUNDS INSTITUTIONAL	FMV FMV FMV	9,718,673.	5,704,29	8.	9,718,673 5,704,298
INVESTMENTS INSTITUTIONAL ASS MANAGEMENT	SET FMV	0.			
TO FORM 990, LINE	E 54A, COL B	9,718,673.	5,704,29	8.	15,422,971

FORM 990	OTHER REVENUE NOT INCLUDED ON FORM 990	STATEMENT 15
DESCRIPTION		AMOUNT
	W/ RELATED REVENUE NET W/ RELATED REVENUE	44,374. 5,007,243.
TOTAL TO FORM 990,	PART IV-A	5,051,617.
FORM 990	OTHER EXPENSES NOT INCLUDED ON FORM 99	STATEMENT 16
DESCRIPTION		AMOUNT
SPECIAL EVENTS EXP	W/ RELATED REVENUE ENSES NET W/ RELATED REVENUE	44,374. 65,867. 5,007,243.
TOTAL TO FORM 990,	PART IV-B	5,117,484.

SAN MARCOS, CA 92078

TRUSTEES AND KEY EMPLOYEES EMPLOYEE TITLE AND COMPEN- BEN PLAN EXPENSE
AVRG HRS/WK SATION CONTRIB ACCOUNT NAME AND ADDRESS MS. MARTI GRAY SECRETARY/EXEC DIRECTOR 40.00 182,033. 36,407. 0. C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078 MR. GREG SVATORA TREASURER/CFO 40.00 111,414. 22,283. C/O 435 E. CARMEL STREET 0. SAN MARCOS, CA 92078 DIRECTOR DR. ANN BERSI 0. 0. C/O 435 E. CARMEL STREET 1.00 0. SAN MARCOS, CA 92078 DR. BEN CHERRY DIRECTOR C/O 435 E. CARMEL STREET 0. 0. 0. SAN MARCOS, CA 92078 MR. TRES CONRIQUE DIRECTOR C/O 435 E. CARMEL STREET 1.00 0. 0. 0. SAN MARCOS, CA 92078 VICE CHAIR MR. WAYNE J. FIELDS C/O 435 E. CARMEL STREET 1.00 0. 0. 0. SAN MARCOS, CA 92078 MS. KYM FORGRAVE DIRECTOR 0. 0. 0. C/O 435 E. CARMEL STREET 1.00 SAN MARCOS, CA 92078 MR. RICK GITTINGS DIRECTOR C/O 435 E. CARMEL STREET 0. 1.00 0. 0. SAN MARCOS, CA 92078 MR. MALACHI HARPER DIRECTOR 0. 0. C/O 435 E. CARMEL STREET 1.00 0. SAN MARCOS, CA 92078 MS. LINDA HAWK DIRECTOR C/O 435 E. CARMEL STREET 0. 0. 1.00 0. SAN MARCOS, CA 92078 DR. KAREN S. HAYNES DIRECTOR C/O 435 E. CARMEL STREET 0. 0. 0. 1.00

FORM 990 PART V-A - LIST OF CURRENT OFFICERS, DIRECTORS, STATEMENT 17

UNIVERSITY AUXILIARY & RESEARC	H SERVICES		33-039	7688
MR. NEAL HOSS C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	DIRECTOR 1.00	0.	0.	0.
DR. JACQUELINE A. IBRAHIM C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	DIRECTOR 1.00	0.	0.	0.
MS. TRUDY MANGRUM C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	DIRECTOR 1.00	0.	0.	0.
MR. KEVIN P. SULLIVAN C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	CHAIR 1.00	0.	0.	0.
DR. SHARON D. WHITEHURST-PAYNE C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	DIRECTOR 1.00	0.	0.	0.
DR. ERNEST E. ZOMALT C/O 435 E. CARMEL STREET SAN MARCOS, CA 92078	DIRECTOR 1.00	0.	0.	0.
TOTALS INCLUDED ON FORM 990, PAR	Γ V-A	293,447.	58,690.	0.
	ON OF RELATED OF ART VI, LINE 80F		STATEMENT	18
NAME OF ORGANIZATION		F	EXEMPT NONEX	ЕМРТ
SAN MARCOS UNIVERSITY CORPORATION CALIFORNIA STATE UNIVERSITY SAN N		_	x x	
SCHEDULE A EXPLANATION OF QUAI	LIFICATIONS TO F		ITS STATEMENT	19

SUBSTANTIALLY ALL FOUNDATION DISBURSEMENTS ARE MADE (1) FOR STUDENT SCHOLARSHIPS, (2) GRANTS AND CONTRACTS FOR APROVED PROJECTS, OR (3) FOR OPERATING EXPENSES. THE FINANCIAL AID OFFICE OF THE UNIVERSITY QUALIFIES APPLICANTS FOR SCHOLARSHIPS AND LOANS BASED ON CRITERIA OVER WHICH THE FOUNDATION HAS NO CONTROL. EXPENDITURES ON GRANTS AND CONTRACTS ARE CLOSELY MONITORED BY THE FOUNDATION STAFF TO COMPLY WITH SPONSOR REQUIREMENTS. THE FOUNDATION ACCOUNTS ARE EXAMINED ANNUALLY BY INDEPENDENT CERTIFIED PUBLIC ACCOUNTANTS.

Form 8868 (Rev. 4-2008)				Page 2					
If you are filing for an Additional (Not Automatic) 3-Month Extension, complete only F	art II and check this bo	x		▶ [X]					
Note. Only complete Part II if you have already been granted an automatic 3-month extens	on on a previously filed	Form	8868.						
• If you are filing for an Automatic 3-Month Extension, complete only Part I (on page 1)									
Part II Additional (Not Automatic) 3-Month Extension of Time. You must file original and one copy.									
Type or print Name of Exempt Organization UNIVERSITY AUXILIARY & RESEARCH SERVICES CORPORATION	•	ication number							
Number, street, and room or suite no. If a P O box, see instructions. 435 E. CARMEL STREET			RS use only						
City, town or post office, state, and ZIP code. For a foreign address, see instructions SAN MARCOS, CA 92078	ctions.								
Check type of return to be filed (File a separate application for each return): X Form 990 Form 990-EZ Form 990-T (sec 401(a) or 408(a) trust) Form 990-BL Form 990-PF Form 990-T (trust other than above)	Form 1041-A Form 4720	=	orm 5227 orm 6069	Form 8870					
STOP! Do not complete Part II if you were not already granted an automatic 3-month	extension on a previous	sly file	d Form 886	8.					
 The books are in the care of ► GREG SVATORA, DIRECTOR OF F Telephone No. ► (760)750-4719 FAX No ► If the organization does not have an office or place of business in the United States, che 				→ □					
 If this is for a Group Return, enter the organization's four digit Group Exemption Number box If it is for part of the group, check this box and attach a list with the 	(GEN) If the		_	•					
4 I request an additional 3-month extension of time until MAY 15, 200		1101110	<u> </u>	10.01110 101.					
5 For calendar year , or other tax year beginning JUL 1, 2007	, and ending	אנזע	30. 2	008 .					
6 If this tax year is for less than 12 months, check reason: Initial return	Final return			ccounting period					
7 State in detail why you need the extension									
Sa If this application is for Form 990-BL, 990-PF, 990-T, 4720, or 6069, enter the tentative	e tax, less any	İ							
nonrefundable credits See instructions.		8a	\$	-					
b If this application is for Form 990-PF, 990-T, 4720, or 6069, enter any refundable cred									
tax payments made. Include any prior year overpayment allowed as a credit and any	amount paid								
previously with Form 8868		8b	\$						
c Balance Due. Subtract line 8b from line 8a Include your payment with this form, or, if required, deposit									
with FTD coupon or, if required, by using EFTPS (Electronic Federal Tax Payment Sys		8c	\$	N/A					
Under penalties of perjury, I de proposition average and verification and the land that I am authorized to prepare this form.		best o	f my knowledç	je and belief,					

Title ► DIRECTOR OF FINANCE

Form 8868 (Rev. 4-2008)

Date ►

Signature >

State of California Secretary of State



I, DEBRA BOWEN, Secretary of State of the State of California, hereby certify:

That the attached transcript of ______ page(s) has been compared with the record on file in this office, of which it purports to be a copy, and that it is full, true and correct.



IN WITNESS WHEREOF, I execute this certificate and affix the Great Seal of the State of California this day of

DEC 05 2008

DEBRA BOWEN

DEBRA BOWEN Secretary of State

ENDORSED - FILED in the office of the Secretary of State of California

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NOV 2 4 2008

RESTATED ARTICLES OF INCORPORATION

The undersigned certify that:

- 1. They are the Chairman of the Board and Secretary, respectively, of the California State University, San Marcos Foundation, a California nonprofit corporation.
- 2. The following restated Articles of Incorporation of the corporation has been approved by the Board of Directors:

ARTICLES OF INCORPORATION OF
UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION, A
California Nonprofit Public Benefit Corporation

ARTICLE I Name

The name of this corporation is: UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION.

ARTICLE II Corporate Status

This corporation is a nonprofit public benefit corporation and is not organized for the private gain of any person. It is organized under the Nonprofit Public Benefit Corporation Law for public and charitable purposes.

ARTICLE III Purposes

This Corporation is organized and operated solely for the benefit of California State University San Marcos. This corporation is organized as an auxiliary organization under Section 89900, et seq. of the California Education Code, exclusively for educational and charitable purposes within the meaning of Internal Revenue Code Section 501(c)(3) or the corresponding provision of any future United States internal revenue law for the following purposes:

- (a) To operate exclusively for purposes within the meaning of the California Revenue and Taxation Code, Section 23701(d) (or corresponding provisions of any future California Revenue Law).
- (b) Subject to the direction and approval of the University President or designee, to finance, construct and operate campus

1

facilities and authorized auxiliary functions at California State University San Marcos, for the benefit of students, faculty, staff, and alumni in order to promote and assist the educational program of the University operating as an integrated part of the overall University campus program, and to apply the funds and properties coming into its control toward furthering the educational program carried on or approved by the University President or a designee.

- (c) Subject to the direction and approval of the University President or designee, to purchase, own, sell and encumber and otherwise deal in and with such real and personal property as the Board of Directors or members of this corporation may find or consider to be suited to the primary purpose of advancing the welfare of California State University San Marcos, and for promoting the common educational interests of California State University San Marcos, as approved by the University President or a designee.
- (d) To do or refrain from doing any lawful act or thing which at anytime may be authorized by the Board of Directors or members of this corporation, so long as the doing or refraining from doing the lawful act will advance the welfare of California State University San Marcos.

ARTICLE IV Conformity with Law

The corporation shall be an auxiliary organization to California State University San Marcos, and shall conduct its operations in conformity with the California statutes governing such organizations (Chapter 7, commencing with Section 89900, of Part 55, Division 8, Title 3 of the Education Code) and the Regulations adopted by the Board of Trustees of California State University (Subchapter 6, commencing with Section 42400, of Chapter 1, Division 5 of Title 5 of the California Code of Regulations) as required by the Education Code, Section 89900(c).

Despite any other provision in these articles, the corporation shall not, except to an insubstantial degree, engage in any activities or exercise any powers that do not further the purposes of this corporation, and the corporation shall not carry on any other activities not permitted to be carried on by (a) corporation exempt from federal income tax under Internal Revenue Code Section 501 (c)(3) or the corresponding provision of any future United States internal revenue law, or (b) a corporation, contributions to which are deductible under Internal Revenue Code Section 170 (c)(2) or the corresponding provision of any future United States internal revenue law.

ARTICLE V
Exempt Status

No part of the net earnings of this corporation shall inure to the benefit of or be distributable to any of its directors, trustees, officers, private shareholders or members, or to individuals. The corporation shall be authorized and empowered to pay reasonable compensation for services rendered and to make payments and distributions in furtherance of the purposes set forth in Article III hereof.

ARTICLE VI Limitation on Activities

No substantial part of the activities of this corporation shall consist of lobbying or propaganda, or otherwise attempting to influence legislation; this corporation shall not participate in or intervene in (including the publishing or distributing statements) any political campaign on behalf of any candidate for public office.

ARTICLE VII Irrevocable Dedication and Dissolution

This corporation irrevocably dedicates its assets for the benefit of California State University San Marcos. On the winding up and dissolution of this corporation, after paying or adequately providing for the debts, obligations, and liabilities, the remaining assets other than trust funds shall be transferred to a successor approved by the President of California State University San Marcos and by the Board of Trustees of California State University which has established its tax exempt status under 501(c)(3) of the Internal Revenue Code (or corresponding provisions of any future federal internal revenue law).

ARTICLE VIII Officers and Directors

The Officers and number of Directors, their qualifications, powers, duties, terms of office, manner of removal and filling vacancies on the Board, and the manner of calling and holding meetings of Directors, shall be as stated in the Bylaws.

ARTICLE IX Members

This corporation shall have no members other than the persons constituting its Board of Directors. The Board of Directors shall, under any statute or rule of law, be the members of this corporation and shall have all the rights and powers members would otherwise have.

ARTICLE X Voting

Each voting member of the Board of Directors shall have one vote. There shall be no proxy voting permitted for the transaction of any of the business of this corporation.

ARTICLE XI Amendment

The Articles of Incorporation of this corporation may be amended only by resolution of the Board of Directors adopted by a majority vote of the Board of Directors.

- 3. The directors are the only members of the corporation.
- 4. The foregoing Restated Articles of Incorporation has been approved by a resolution duly adopted by the Board of Directors by the required 2/3 vote of the total membership of the Board of Directors.

Each of the undersigned declares under penalty of perjury under the laws of the State of California that the statements set forth in the foregoing certificate are true and correct of his or her own knowledge, and that this declaration was executed on the below date.

Date: September 30, 2008

Chairman of the Board

Secretary

