			EXTENDED UNTIL MAY 15, 20		OMB No. 1545-0047
Forr	" 9	90	Return of Organization Exempt From Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue C		2012
Depa	rtment	of the Treasury		Open to Public	
		enue Service	The organization may have to use a copy of this return to satisfy state		Inspection
				JUN 30, 2013	
	heck if pplicab			D Employer identifie	ation number
	Addre		ERSITY AUXILIARY AND RESEARCH		
-	_]chang]Name		ICES CORPORATION		397688
	_lchang]Initial		usiness As and street (or P.O. box if mail is not delivered to street address) Room/si		
-	_lreturr]Termi		E. CARMEL STREET		750-4700
	⊥ated]Amen	dod	/n, or post office, state, and ZIP code	G Gross receipts \$	9,757,240.
	_lreturr]Appli		MARCOS, CA 92078	H(a) Is this a group re	
L	⊥tiòn pendi		nd address of principal officer: DORA KNOBLOCK	for affiliates?	
		SAME	AS C ABOVE	H(b) Are all affiliates inc	
1 1	ax-ex	empt status:			list. (see instructions)
			CSUSM.EDU/UARSC	H(c) Group exemption	· · · · ·
				ear of formation: 1990 N	
Pa	nrt I	Summary			
	1	Briefly describ	e the organization's mission or most significant activities: ${{{f T}}{{f O}}}$ ${{f PROVI}}$	DE FINANCIAL A	AND PROGRAM
anc.		ADMINIS	TRATIVE SUPPORT TO CALIFORNIA STATE U	NIVERSITY SAN	MARCOS.
srn	2	Check this bo	${\sf x} > {\sf L}$ if the organization discontinued its operations or disposed of n	nore than 25% of its net as	
No.	3	Number of vot	ing members of the governing body (Part VI, line 1a)		13
ي ھ				8	
Activities & Governance	5	Total number		689	
ivit			of volunteers (estimate if necessary)		114
Act			d business revenue from Part VIII, column (C), line 12		0.
	b	Net unrelated	business taxable income from Form 990-T, line 34		0.
				Prior Year 7,789,329.	Current Year 7,527,060 •
iue	8 9		and grants (Part VIII, line 1h)	3,332,302.	1,526,200.
Revenue			ce revenue (Part VIII, line 2g) come (Part VIII, column (A), lines 3, 4, and 7d)	37,344.	47,360.
Re			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)	1,258,750.	515,643.
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)	12,417,725.	9,616,263.
			nilar amounts paid (Part IX, column (A), lines 1-3)	48,627.	94,662.
	14		to or for members (Part IX, column (A), line 4)	0.	0.
ŝ	15	•	compensation, employee benefits (Part IX, column (A), lines 5-10)	6,427,933.	6,351,516.
Expenses			undraising fees (Part IX, column (A), line 11e)	0.	0.
xpe			ng expenses (Part IX, column (D), line 25) 🕨 0 •		
Ш	17	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)	6,414,108.	4,020,152.
	18	Total expense	s. Add lines 13-17 (must equal Part IX, column (A), line 25)	12,890,668.	10,466,330.
	19	Revenue less	expenses. Subtract line 18 from line 12	-472,943.	-850,067.
Net Assets or Fund Balances				Beginning of Current Year	End of Year
sset	20	Total assets (F	Part X, line 16)	22,137,260.	19,374,852.
et As	21		(Part X, line 26)	12,015,285.	11,004,132.
	22		fund balances. Subtract line 21 from line 20	10,121,975.	8,370,720.
	art II	-		tomonto and to the bast of an	uknowledge and hallef it !-
			l declare that I have examined this return, including accompanying schedules and sta . Declaration of preparer (other than officer) is based on all information of which prep		r knowledge and bellet, it is
uue,	corre	i, and complete.	Deciaration of preparet (other than onlicer) is based on an information of which prep	arer nas any knowledge.	
Sia	•	Signature	e of officer	Date	

Here	GREG SVATORA, CFO Type or print name and title											
	Print/Type preparer's name	Preparer's signature	Date	Check PTIN								
Paid	CHRISTOPHER M. PEKULA		05/01/14	self-employed P00734965								
Preparer	Firm's name 🕨 MCGLADREY LLP		Firm's	EIN 42-0714325								
Use Only	Firm's address 🔈 515 S. FLOWER ST											
	LOS ANGELES, CA	Phone	Phone no. 213-330-4800									
May the IF	RS discuss this return with the preparer shown abo	ove? (see instructions)		X Yes No								
232001 12-1	232001 12-10-12 LHA For Paperwork Reduction Act Notice, see the separate instructions. Form 990 (2012)											

	rt III Statement of Program Service Accomplishments
	Check if Schedule O contains a response to any question in this Part III
1	Briefly describe the organization's mission:
	SEE SCHEDULE O
2	Did the organization undertake any significant program services during the year which were not listed on
	the prior Form 990 or 990-EZ?
	If "Yes," describe these new services on Schedule O.
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
4a	revenue, if any, for each program service reported. (Code:) (Expenses \$ 891,141. including grants of \$) (Revenue \$
τu	OPERATION OF THE CAMPUS FOOD SERVICE AND BOOKSTORE ACTIVITIES FOR THI
	STUDENTS, FACULTY, AND STAFF OF CALIFORNIA STATE UNIVERSITY SAN MARCO
4b	(Code:) (Expenses \$ 1,217,848. including grants of \$ 94,662.) (Revenue \$ 1,526,20
	PROVIDE FINANCIAL AND ADMINISTRATIVE SUPPORT SERVICES TO VARIOUS CAM
	PROGRAMS AND ACTIVITIES INCLUDING THE PHILIANTHROPIC FOUNDATION,
	STUDENT HOUSING, AND ASSOCIATED STUDENTS ORGANIZATIONS. OTHER CAMPUS PROGAMS FOR WHICH SERVICES WERE PROVIDED INCLUDE THE CALIFORNIA INDIA
	CULTURAL AND SOVEREIGNTY CENTER , INSTITUTE FOR PALLIATIVE CARE, FACULTY RESEARCH DEVELOPMENT, AND VARIOUS COMMUNITY OUTREACH PROGRAMS
	FACULII RESEARCH DEVELOPMENI, AND VARIOUS COMMUNIII OUIREACH PROGRAM
4c	(Code:) (Expenses \$ 6,545,213. including grants of \$) (Revenue \$
10	ADMINISTRATION OF RESEARCH AND TRAINING GRANTS AWARDED TO THE CAMPUS
	FACULTY FROM VARIOUS FEDERAL, STATE, AND OTHER GOVERNMENTAL AGENCIES
	AND PRIVATE FOUNDATIONS. FEDERAL GRANTS TOTALED \$6.3 MILLION WHILE
	STATE AND LOCAL GOVERNMENT AGENCY GRANTS TOTALED \$800,000. GRANTS ANI
	AWARDS FROM PRIVATE FOUNDATIONS AND OTHER NON-GOVERNMENTAL ENTITIES
	TOTALED \$500,000.
4~	Other program convises (Describe in Schedule O.)
40	Other program services (Describe in Schedule O.) (Expenses \$ including grants of \$) (Revenue \$)
4e	(Expenses \$ including grants of \$) (Revenue \$) Total program service expenses ► 8,654,202.
	Form 990
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	2
40	429 141421 UARSC 2012.05080 UNIVERSITY AUXILIARY AND RE UARSC

Form 990 (2012)

Part IV Checklist of Required Schedules

SERVICES CORPORATION

			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	X	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for	-		v
	public office? If "Yes," complete Schedule C, Part I	3		X
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			x
F	during the tax year? If "Yes," complete Schedule C, Part II Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or	4		<u></u>
5	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		x
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to	5		
Ŭ	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		х
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		х
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		Х
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability; serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		_ X
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10		X
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,		х	
h	Part VI	11a	л	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total assets reported in Part X, line 16? <i>If</i> "Yes," <i>complete Schedule D, Part VII</i>	11b		x
c	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total	115		
Ŭ	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		х
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		х
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e	Х	
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes, " complete			
	Schedule D, Parts XI and XII	12a	X	
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	X	v
13	Is the organization a school described in section 170(b)(1)(A)(ii)? <i>If</i> "Yes," <i>complete Schedule E</i>	13		X X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		
a	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		x
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization	10		<u> </u>
	or entity located outside the United States? If "Yes," complete Schedule F, Parts II and IV	15		х
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals			
	located outside the United States? If "Yes," complete Schedule F, Parts III and IV	16		X
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		X
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		<u> </u>
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			37
~~	complete Schedule G, Part III	19		X
	Did the organization operate one or more hospital facilities? <i>If</i> "Yes," <i>complete Schedule H</i>	20a		X
b	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		

Form **990** (2012)

232003 12-10-12

Form 990 (2012)

UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

	33-	039	7688	Page 4
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Pa	rt IV Checklist of Required Schedules (continued)		· ·	ugo -
			Yes	No
21	Did the organization report more than \$5,000 of grants and other assistance to any government or organization in the			x
	United States on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II	21		
22	Did the organization report more than \$5,000 of grants and other assistance to individuals in the United States on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22	x	
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete Schedule J	23	x	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No", go to line 25	24a		X
	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
25a	Section 501(c)(3) and 501(c)(4) organizations. Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		x
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes, " complete			
	Schedule L, Part I	25b		X
26	Was a loan to or by a current or former officer, director, trustee, key employee, highest compensated employee, or disqualified			
	person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II	26		X
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			v
	of any of these persons? If "Yes," complete Schedule L, Part III	27		X
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
_	instructions for applicable filing thresholds, conditions, and exceptions):	28a		x
	A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a 28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,	200		
C	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		x
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation			
	contributions? If "Yes," complete Schedule M	30		X
31	Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I	31		x
32	Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? <i>If "Yes," complete Schedule N, Part II</i>	32		x
33	Did the organization own 100% of an entity disregarded as separate from the organization under Regulations			
	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and Part V, line 1	34	x	
35a	Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a		X
	If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	000		
	within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2	35b		
36	Section 501(c)(3) organizations. Did the organization make any transfers to an exempt non-charitable related organization?			
	If "Yes," complete Schedule R, Part V, line 2	36		X
37	Did the organization conduct more than 5% of its activities through an entity that is not a related organization			
	and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI	37		Х
38	Did the organization complete Schedule O and provide explanations in Schedule O for Part VI, lines 11b and 19?			
	Note. All Form 990 filers are required to complete Schedule O	38	X	
		Form	990	(2012

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Form 990	(2012)
Dart V	State

UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

Fai	Check if Schedule O contains a response to any question in this Part V				\square
				Yes	No
1a	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable	1a .	239		
	Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable		0		
с	Did the organization comply with backup withholding rules for reportable payments to vendors and r				
	(gambling) winnings to prize winners?		1c	X	
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,				
	filed for the calendar year ending with or within the year covered by this return		689		
b	If at least one is reported on line 2a, did the organization file all required federal employment tax retu		2 b	X	
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to e-file (see instruction	,			37
	Did the organization have unrelated business gross income of \$1,000 or more during the year?			┥──	X
	· · · · · · · · · · · · · · · · · · ·		<u>3b</u>	┥	<u> </u>
	At any time during the calendar year, did the organization have an interest in, or a signature or other	•			v
	financial account in a foreign country (such as a bank account, securities account, or other financial	account)?	<u>4a</u>	+	X
b	If "Yes," enter the name of the foreign country:	•	_		
_	See instructions for filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial		_		v
	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?			+	XX
	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transa		_	+	
	If "Yes," to line 5a or 5b, did the organization file Form 8886-T?			+	
юа	Does the organization have annual gross receipts that are normally greater than \$100,000, and did t any contributions that were not tax deductible as charitable contributions?				x
h	any contributions that were not tax deductible as charitable contributions? If "Yes," did the organization include with every solicitation an express statement that such contribu		<u>6a</u>	+	
b		-	6b		
7	were not tax deductible? Organizations that may receive deductible contributions under section 170(c).				
	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and se	rvices provided to the pa	ayor? 7a		x
				+	
	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it w			1	
	to file Form 8282?	-	7c		X
d	If "Yes," indicate the number of Forms 8282 filed during the year	7d			
е	Did the organization receive any funds, directly or indirectly, to pay premiums on a personal benefit of	contract?	7e		Х
f	Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit cont	ract?	7f		X
g	If the organization received a contribution of qualified intellectual property, did the organization file F	orm 8899 as required	l? 7g		
h	If the organization received a contribution of cars, boats, airplanes, or other vehicles, did the organiz		3-C? 7h	<u> </u>	
8	Sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations. D				
	organization, or a donor advised fund maintained by a sponsoring organization, have excess business holdings at	any time during the yea	r? 8	+	
9	Sponsoring organizations maintaining donor advised funds.				
	Did the organization make any taxable distributions under section 4966?		9a	+	
	Did the organization make a distribution to a donor, donor advisor, or related person?		9b	+	
	Section 501(c)(7) organizations. Enter:	10a			
	Initiation fees and capital contributions included on Part VIII, line 12 Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities	10a			
	Section 501(c)(12) organizations. Enter:		_		
	Gross income from members or shareholders	11a			
	Gross income from other sources (Do not net amounts due or paid to other sources against		_		
~	amounts due or received from them.)	11b			
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form		12a		
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year	12b			
	Section 501(c)(29) qualified nonprofit health insurance issuers.	· · ·			
	Is the organization licensed to issue qualified health plans in more than one state?		13a		
	Note. See the instructions for additional information the organization must report on Schedule O.				
b	Enter the amount of reserves the organization is required to maintain by the states in which the				
	organization is licensed to issue qualified health plans	13b			
	Enter the amount of reserves on hand	13c			
	Did the organization receive any payments for indoor tanning services during the tax year?			4	X
b	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedu	le O	14b	·	

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UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

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Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions.

Check if Schedule O contains a response to any question in this Part VI	Section	A Governing Body and Management
		Check if Schedule O contains a response to any question in this Part VI

X

Sec	tion A. Governing body and Management									
			1 10		Yes	No				
1a	Enter the number of voting members of the governing body at the end of the tax year	1 a	13							
	If there are material differences in voting rights among members of the governing body, or if the governing									
	body delegated broad authority to an executive committee or similar committee, explain in Schedule O.									
b	Enter the number of voting members included in line 1a, above, who are independent	1b	8							
2	Did any officer, director, trustee, or key employee have a family relationship or a business relationsh			-		v				
_	officer, director, trustee, or key employee?			2		X				
3	Did the organization delegate control over management duties customarily performed by or under the			3		х				
	of officers, directors, or trustees, or key employees to a management company or other person?									
4	Did the organization make any significant changes to its governing documents since the prior Form			4		X X				
5	Did the organization become aware during the year of a significant diversion of the organization's as			5 6		л Х				
6 7-	Did the organization have members or stockholders?			6						
7a	Did the organization have members, stockholders, or other persons who had the power to elect or a			7-		х				
h	more members of the governing body? Are any governance decisions of the organization reserved to (or subject to approval by) members,			7a		<u>л</u>				
b				7b		x				
8	persons other than the governing body? Did the organization contemporaneously document the meetings held or written actions undertaken during the year			70		- 23				
				8a	х					
a b	The governing body? Each committee with authority to act on behalf of the governing body?			8b	X					
9	Each committee with authority to act on behalf of the governing body? Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be re			00	- 11					
9	organization's mailing address? If "Yes," provide the names and addresses in Schedule O	acheu		9		x				
Sec	tion B. Policies (This Section B requests information about policies not required by the Internal F	Revenu	e Code)	5						
000		1010110	00000.)		Yes	No				
10a	Did the organization have local chapters, branches, or affiliates?			10a	100	X				
	If "Yes," did the organization have written policies and procedures governing the activities of such									
	and branches to ensure their operations are consistent with the organization's exempt purposes?			10b						
11a	Has the organization provided a complete copy of this Form 990 to all members of its governing bo			11a	Х					
b	Describe in Schedule O the process, if any, used by the organization to review this Form 990.		Ū.							
12a										
b	Were officers, directors, or trustees, and key employees required to disclose annually interests that could give ris			12b	Х					
с	Did the organization regularly and consistently monitor and enforce compliance with the policy? If "	Yes," a	escribe							
	in Schedule O how this was done			12c	Х					
13	Did the organization have a written whistleblower policy?			13	Х					
14	Did the organization have a written document retention and destruction policy?			14	Х					
15	Did the process for determining compensation of the following persons include a review and approx	/al by i	ndependent							
	persons, comparability data, and contemporaneous substantiation of the deliberation and decision'	?								
а	The organization's CEO, Executive Director, or top management official			15a	X					
b	Other officers or key employees of the organization			15b	Х					
	If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions).									
16a	Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrange					v				
	taxable entity during the year?			16a		X				
b	If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate		-							
	in joint venture arrangements under applicable federal tax law, and take steps to safeguard the orga	anizatio	on's	401						
800	exempt status with respect to such arrangements?	<u></u>		16b						
<u>360</u> 17	List the states with which a copy of this Form 990 is required to be filed \triangleright CA									
18	Section 6104 requires an organization to make its Forms 1023 (or 1024 if applicable), 990, and 990-	T (Sec	tion $501(c)(3)c$ only)	wailah	ما					
10	for public inspection. Indicate how you made these available. Check all that apply.			avallar						
	X Own website Another's website X Upon request Other (explain	n in Sc	hedule ()							
19	Describe in Schedule O whether (and if so, how), the organization made its governing documents, or			d finar	ncial					
	statements available to the public during the tax year.	5	e							
20	State the name, physical address, and telephone number of the person who possesses the books a	and rec	ords of the organization	tion: 🖿	•					
-	GREG SVATORA, CHIEF FINANCIAL OFFICER - 760-750-4									
	435 E. CARMEL STREET, SAN MARCOS, CA 92078									
232000 12-10-	12			Form	990	(2012)				
	6					,				

2012.05080 UNIVERSITY AUXILIARY AND RE UARSC__1

SERVICES CORPORATION Form 990 (2012) Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated **Employees, and Independent Contractors** Check if Schedule O contains a response to any guestion in this Part VII Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees Section A. 1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year. List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation.

Enter -0- in columns (D), (E), and (F) if no compensation was paid.

• List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee.

(A)	(B)	(C)						(D)	(E)	(F)
Name and Title	Average	Position (do not check more than one					one	Reportable	Reportable	Estimated
	hours per	box, unless person is both an officer and a director/trustee)				is bot	h an	compensation	compensation	amount of
	week		Jer an	u a u	recio	n/trus	lee)	from	from related	other
	(list any hours for	Individual trustee or director						the organization	organizations (W-2/1099-MISC)	compensation from the
	related	e or d	tee			Highest compensated employee		(W-2/1099-MISC)	(1099-10130)	organization
	organizations	truste	al trus		yee	mpen		(** 2/1000 1000)		and related
	below	idual	Institutional trustee	2	Key employee	est co o yee	er			organizations
	line)	Indivi	Instit	Officer	Key e	Highe	Former			-
(1) ANN BERSI	3.00									
DIRECTOR/CHAIR		X						0.	0.	0.
(2) TRES CONRIQUE	1.00									
DIRECTOR		X						0.	0.	0.
(3) EMILY CUTRER	0.50									
DIRECTOR		Х						0.	0.	0.
(4) KEN GREEN	1.00									
DIRECTOR		Х						0.	0.	0.
(5) LINDA HAWK	1.00									
DIRECTOR		Х						0.	192,138.	51,005.
(6) BRANDON LOSEY	1.00									
DIRECTOR		Х						0.	0.	0.
(7) COLLEEN MOSS	1.00									
DIRECTOR		Х						0.	67,749.	11,867.
(8) RUSSELL POWELL	1.00									
DIRECTOR		Х						0.	0.	0.
(9) SUSAN SCHNEPF	1.00									
DIRECTOR		Х						0.	0.	0.
(10) CAMILLE SCHUSTER	1.00									
DIRECTOR		Х						0.	116,323.	28,234.
(11) ERNEST ZOMALT	1.00									
DIRECTOR/VICE CHAIR	1 00	Х						0.	0.	0.
(12) GRAHAM OBEREM	1.00								146 206	40.000
DIRECTOR	1 00	X						0.	146,326.	42,206.
(13) DAVID CHANG	1.00								0	0
DIRECTOR	1 00	X						0.	0.	0.
(14) MATTHEW J. CEPPI	1.00								150 070	27 005
DIRECTOR	40.00	X						0.	159,078.	37,885.
(15) DORA KNOBLOCK	40.00								105 050	40.010
SECRETARY	40.00			X				0.	125,262.	42,912.
(16) GREG SVATORA	40.00									01 000
TREASURER/CFO				Х				145,351.	0.	21,802.
(17) GRANT HUBBARD	0.50					37		101 700	<u>^</u>	20 602
DIR., SPONSORED PROGRAMS						Х		101,799.	0.	38,683.
232007 12-10-12						-				Form 990 (2012)

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2012.05080 UNIVERSITY AUXILIARY AND RE UARSC__1

Form	990 (2012) SERVICES	CORPOR	AT I	101	1					33-0397	688	Pa	age 8
Par	art VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees (continued)												
	(A) Name and title	(B) Average hours per week	box	(C) Position (do not check more pox, unless person is officer and a directo			on ore than one on is both an compe		(D) Reportable compensation from	(E) Reportable compensation from related	an	(F) stimate nount o other	
		(list any hours for related organizations below line)	Individual trustee or director	In stitutional trustee	Officer	Key employee	Highest compensated employee	Former	the organization (W-2/1099-MISC)	organizations (W-2/1099-MISC)	fr org and	pensa om the anizati d relate anizatio	e ion ed
С	Sub-total Total from continuation sheets to Part V	II, Section A							247,150. 0. 247,150.	806,876. 0. 806,876.		4,5 4,5	0.
 2	Total (add lines 1b and 1c) Total number of individuals (including but n compensation from the organization							no re		,	21	4 ,J	<u>2</u>
3	Did the organization list any former officer,				-	•	•		•			Yes	No
4	line 1a? <i>If "Yes," complete Schedule J for s</i> For any individual listed on line 1a, is the su and related organizations greater than \$15	um of reportabl	le co	ompe	ensa	atior	n and	d oth			3	x	X
5	Did any person listed on line 1a receive or a	accrue comper	าsat	ion f	rom	any	/ unr	elate	ed organization or indivi	dual for services			

-		1		4
	rendered to the organization? If "Yes," complete Schedule J for such person	5		
Sec	tion B. Independent Contractors			
1	Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compens	ation f	from	
	the organization. Report compensation for the calendar year ending with or within the organization's tax year.			

	(A) Name and business address NONE	(B) Description of services	(C) Compensation
2	Total number of independent contractors (including but not limited to those \$100,000 of compensation from the organization > 0	listed above) who received more than	

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Form **990** (2012)

Form 990 (20	
Part VIII	S

UNIVERSITY AUXILIARY AND RESEARCH 2) SERVICES CORPORATION
Statement of Revenue

33-0397688 Page **9**

		Check if Schedule O contair	ns a response	to any question	in this Part VIII			
			·		(A) Total revenue	(B) Related or exempt function revenue	(C) Unrelated business revenue	(D) Revenue excluded from tax under sections 512, 513, or 514
, Gifts, Grants iilar Amounts	1 a	Federated campaigns	1a					
nun		Membership dues						
Ч, G		Fundraising events						
ar /		Related organizations						
s, G		Government grants (contributio	ns) 1e 7	052,616.				
Sion		All other contributions, gifts, grants,		•				
bei	•	similar amounts not included above		474,444.				
Idi	a	Noncash contributions included in lines 1a						
Contributions, and Other Simi	h	Total. Add lines 1a-1f	· ····••		7,527,060.			
_				Business Code				
e	2 a	CAMPUS PROGRAMS			1,526,200.	1,526,200.		
Program Service Revenue	b							
Se	с							
am	d							
ogr	е							
Pr	f	All other program service revenu	Je					
		Total. Add lines 2a-2f			1,526,200.			
	3	Investment income (including di						
		other similar amounts)		►	47,360.			47,360.
	4	Income from investment of tax-	exempt bond p	oroceeds 🕨				
	5	Royalties		►				
			(i) Real	(ii) Personal				
	6 a	Gross rents1	45,680.					
	b	Less: rental expenses	94,104.					
	с	Rental income or (loss)	51,576.					
	d	Net rental income or (loss)		🕨	51,576.			51,576.
	7 a	Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory						
	b	Less: cost or other basis						
		and sales expenses						
	С	Gain or (loss)						
	d	Net gain or (loss)		🕨				
en	8 a	Gross income from fundraising	events (not					
eni		including \$						
Rev		contributions reported on line 1	,					
Other Reven		Part IV, line 18						
đ		Less: direct expenses						
-		Net income or (loss) from fundra		>				
	9 a	Gross income from gaming activ						
	_	Part IV, line 19						
		Less: direct expenses						
		Net income or (loss) from gamin		····· >				
	10 a	Gross sales of inventory, less re	turns	125 799				
		and allowances	a	16 973				
	b	Less: cost of goods sold	b	40,073.	70 015			70 015
	С	Net income or (loss) from sales	or inventory		78,915.			78,915.
	11 -	Miscellaneous Revenue	OK STOR	Business Code 900099	385,152.			385,152.
			010101		505,152.			505,152.
	b							<u> </u>
	с А	All other revenue	<u> </u>					<u> </u>
		Total. Add lines 11a-11d			385,152.			
	12	Total revenue. See instructions.			9,616,263.	1,526,200.	0.	563,003.
23200 12-10-				····· F	, ,	, ,		Form 990 (2012)

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Form 990 (2012)

UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION Part IX Statement of Functional Expenses

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Sect	ion 501(c)(3) and 501(c)(4) organizations must con	nplete all columns. All oth	er organizations must co	omplete column (A).	
	Check if Schedule O contains a respo			(2)	
	not include amounts reported on lines 6b, 8b, 9b, and 10b of Part VIII.	(A) Total expenses	(B) Program service expenses	(C) Management and general expenses	(D) Fundraising expenses
1	Grants and other assistance to governments and				
	organizations in the United States. See Part IV, line 21				
2	Grants and other assistance to individuals in				
	the United States. See Part IV, line 22	94,662.	94,662.		
3	Grants and other assistance to governments,				
	organizations, and individuals outside the				
	United States. See Part IV, lines 15 and 16 \dots				
4	Benefits paid to or for members				
5	Compensation of current officers, directors,				
	trustees, and key employees	159,725.		159,725.	
6	Compensation not included above, to disqualified				
	persons (as defined under section $4958(f)(1)$) and				
_	persons described in section 4958(c)(3)(B)	1 700 175	4,221,685.	F67 400	
7	Other salaries and wages	4,789,175.	4,221,003.	567,490.	
8	Pension plan accruals and contributions (include	197,382.	151,983.	45,399.	
~	section 401(k) and 403(b) employer contributions)	903,765.	690,754.	213,011.	
9	Other employee benefits	301,469.	261,745.	39,724.	
10	Payroll taxes	501,405.	201,743.	55,724.	
11	Fees for services (non-employees):				
a b	Management	21,425.		21,425.	
	Legal Accounting	90,500.		90,500.	
	Lobbying	50,500		5075000	
e	Professional fundraising services. See Part IV, line 17				
f	Investment management fees				
g					
9	column (A) amount, list line 11g expenses on Sch O.)	516,158.	505,998.	10,160.	
12	Advertising and promotion				
13	Office expenses	474,972.	449,025.	25,947.	
14	Information technology				
15	Royalties				
16	Occupancy	396,801.	297,031.	99,770.	
17	Travel	372,897.	371,350.	1,547.	
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials	142 220	100 000	12 420	
19	Conferences, conventions, and meetings	143,330.	129,892.	13,438.	
20	Interest	441,361.	40,880.	400,481.	
21	Payments to affiliates	494,149.	40,880. 494,149.	400,401.	
22	Depreciation, depletion, and amortization	20,683.	494,149.	20,683.	
23	Insurance Other expenses. Itemize expenses not covered	20,005.		20,005.	
24	above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A)				
	amount, list line 24e expenses on Schedule 0.)	358,669.	336,367.	22,302.	
b	STIPENDS/HONORARIA	355,855.	355,855.	, = = -	
c	SERVICE FEES	252,243.	172,217.	80,026.	
d	EQUIPMENT/FURNISHINGS	80,109.	80,109.	,	
	All other expenses	1,000.	500.	500.	
25	Total functional expenses. Add lines 1 through 24e	10,466,330.	8,654,202.	1,812,128.	0.
26	Joint costs. Complete this line only if the organization				
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here if following SOP 98-2 (ASC 958-720)				

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Form 990 (2012)

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UNIVERSITY AUXILIARY AND RESEARCH CEDUTOEC CODDODAMTON

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(B) End of year

450,438.

(2012) SERVICES CORPORATION		22-	l
Balance Sheet			
Check if Schedule O contains a response to any question in this Part X			
	(A) Beginning of year		
Cash - non-interest-bearing	641,078.	1	
• • • • • • • • •	11 001 125		Г

		Cash non interest bearing					
	2	Savings and temporary cash investments			11,881,135.	2	8,251,374.
	3	Pledges and grants receivable, net		3			
	4	Accounts receivable, net			1,028,023.	4	1,549,672.
	5	Loans and other receivables from current and for	rmer of	fficers directors		-	
		trustees, key employees, and highest compensation			-		
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquality	-				
		section 4958(f)(1)), persons described in section					
		employers and sponsoring organizations of sect					
s		employees' beneficiary organizations (see instr).	Compl	ete Part II of Sch L		6	
Assets	7	Notes and loans receivable, net				7	
As:	8	Inventories for sale or use			29,326.	8	0.
	9				40,150.	9	44,658.
	10a	Land, buildings, and equipment: cost or other		Г			
		basis. Complete Part VI of Schedule D	10a	9,213,296.			
	Ь	Less: accumulated depreciation	10b	3,432,737.	6,244,339.	10c	5,780,559.
	11	Investments - publicly traded securities	L		2,212,128.	11	3,237,070.
	12	Investments - other securities. See Part IV, line 1				12	
	13	Investments - program-related. See Part IV, line				13	
	14	Intangible assets				14	
	15	Other assets. See Part IV, line 11			61,081.	15	61,081.
		Total assets. Add lines 1 through 15 (must equa			22,137,260.	16	19,374,852.
	16				1,533,707.	17	1,574,669.
	17	Accounts payable and accrued expenses		1,333,707.		1,5/1,005.	
	18	Grants payable	902,316.	18	418,104.		
	19	Deferred revenue	902, JIO.	19	410,104.		
	20	Tax-exempt bond liabilities		20			
ies	21	Escrow or custodial account liability. Complete F			21		
oilit	22	Loans and other payables to current and former					
Liabilities		key employees, highest compensated employee					
_				······ _		22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelated	d third p	parties		24	
	25	Other liabilities (including federal income tax, page	yables	to related third			
		parties, and other liabilities not included on lines	17-24)	. Complete Part X of			
		Schedule D			9,579,262.	25	9,011,359.
	26	Total liabilities. Add lines 17 through 25			12,015,285.	26	11,004,132.
		Organizations that follow SFAS 117 (ASC 958), chec	k here ▶ 🛛 🗶 and			
es		complete lines 27 through 29, and lines 33 an					
Net Assets or Fund Balances	27	Unrestricted net assets			10,121,975.	27	8,370,720.
ala	28	Temporarily restricted net assets				28	
ЧE	29			<u></u> [29	
n		Organizations that do not follow SFAS 117 (A					
o_		and complete lines 30 through 34.					
ets	30	Capital stock or trust principal, or current funds				30	
SSE	31	Paid-in or capital surplus, or land, building, or eq				31	
μ	32	Retained earnings, endowment, accumulated in				32	
Ne	33	Total net assets or fund balances			10,121,975.	33	8,370,720.
	34	Total liabilities and net assets/fund balances		22,137,260.	34	19,374,852.	
	01						Form 990 (2012)

UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

Form	990 (2012) SERVICES CORPORATION	33-03	397688	Pa	_{ge} 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response to any question in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	9,610		
2	Total expenses (must equal Part IX, column (A), line 25)	2	10,460		
3	Revenue less expenses. Subtract line 2 from line 1	3	-850		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	10,123		
5	Net unrealized gains (losses) on investments	5	-41	1,2	09.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9	-859	9,9	<u>79.</u>
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	8,370),7	20.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response to any question in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule				
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2 a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewe	d on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2 b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separat	te basis,			
	consolidated basis, or both:				
	Separate basis Consolidated basis X Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the				
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sch				
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Si	ngle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the requ	iired audit			1
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits			X	
				000	

Form **990** (2012)

	DULE A 90 or 990-EZ)	·									0047 2	
Department o Internal Rever	of the Treasury nue Service	-	mplete if the organization is a section 501(c)(3) organization or a section 4947(a)(1) nonexempt charitable trust. ► Attach to Form 990 or Form 990-EZ. ► See separate instructions.							Open to Pu Inspectio		
Name of t	the organizati	on UNIVERS	ITY AUXILIAR	Y AND		-	inot dotte			identification r	number	
Part I	Poscon		S CORPORATIO ity Status (All organiz		-				3	3-039768	8	
								tructions.				
			because it is: (For lines ⁻									
1 📖 2 🛄			s, or association of chur				(D)(T)(A)(I)					
3			'0(b)(1)(A)(ii). (Attach Sc			170(h)(1)	(•)(;;;)					
4	 A hospital or a cooperative hospital service organization described in section 170(b)(1)(A)(iii). A medical research organization operated in conjunction with a hospital described in section 170(b)(1)(A)(iii). Enter the section 170(b)(1)(A)(iii) is a section 170(b)(1)(A)(iii). 							the hospital's na	ame			
- L	city, and stat			india di lioc				(~)(·)() ·)()		and noopital of he		
5 X			benefit of a college or ur	niversity o	wned or o	perated by	a governi	mental un	it descrik	oed in		
	section 170	(b)(1)(A)(iv). (Comple	ete Part II.)									
6	A federal, sta	te, or local governm	ent or governmental uni	t describe	d in sectic	on 170(b)(⁻	1)(A)(v).					
7 📖	An organizat	on that normally rec	eives a substantial part	of its supp	oort from a	governme	ental unit c	or from the	e general	public described	d in	
	section 170(b)(1)(A)(vi). (Comple	te Part II.)									
8			ection 170(b)(1)(A)(vi).	• •	,							
9 📖			eives: (1) more than 33 ⁻									
			nctions - subject to certa	-		-				-		
		509(a)(2). (Complete	axable income (less sect	tion 511 ta	ix) from DL	Isinesses a	acquired b	ly the orga	anization	after June 30, 1	975.	
10			perated exclusively to te	st for publ	ic safety s	See sectio	n 509(a)(4	1)				
11	-	•	perated exclusively to te	-				-	v out the	e purposes of on	e or	
	•	•	ations described in section									
			organization and compl				,		~ /			
	а 🗌 Туре I	b — Ту	/pell c T	ype III - Fu	nctionally	integrated	c	и 🗔 Тур	e III - No	on-functionally int	egrated	
е 🗌	By checking	this box, I certify tha	t the organization is not	controllec	d directly o	r indirectly	/ by one o	r more dis	qualified	l persons other tl	nan	
	foundation m	anagers and other t	nagers and other than one or more publicly supported organizations described in section 509(a)(1) or section 509(a)(2).									
f	If the organiz	ation received a writ	ten determination from t	the IRS that	at it is a Ty	ире I, Туре	II, or Type	e III				
		rganization, check th										
g			rganization accepted ar								<u> </u>	
			irectly controls, either al								s No	
	•	0	upported organization? n described in (i) above?							11g(i) 11g(ii)	+	
		•	person described in (i) above?		 ≏?					11g(ii)	+	
h		-	about the supported or							[119(11)]		
				gamzation	(0).							
(i) Name	of supported	(ii) EIN	(iii) Type of organization	(iv) Is the c	organization	(v) Did yo	u notify the	(vi) Is organizați	s the	(vii) Amount of m	ionetary	
.,	anization	(,	(described on lines 1-9	in col. (i) listed in your organization in col.		organizati (i) organiz	janized in the support U.S.?		iono tai y			
			above or IRC section (see instructions))		document?	., ,	r support?					
			(**************************************	Yes	No	Yes	No	Yes	No			
Total												

Total

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.

Schedule A (Form 990 or 990-EZ) 2012

232021 12-04-12

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UNIVERSITY AUXILIARY AND RESEARCH Schedule A (Form 990 or 990-EZ) 2012 SERVICES CORPORATION

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

Sec	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	7828953.	7845577.	9060395.	7789329.	7527060.	40051314.
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge	8000050	8045588	0000005	8800000	8508060	40051014
4	Total. Add lines 1 through 3	7828953.	7845577.	9060395.	7789329.	7527060.	40051314.
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						
	column (f)						
	Public support. Subtract line 5 from line 4.						40051314.
	ction B. Total Support						
	ndar year (or fiscal year beginning in) 🕨	(a) 2008	(b) 2009 7845577.	(c) 2010	(d) 2011 7789329.	(e) 2012	(f) Total
7	Amounts from line 4	7828953.	/8455//.	9060395.	//89329.	/52/060.	40051314.
8	Gross income from interest,						
	dividends, payments received on						
	securities loans, rents, royalties			100 540	102 004	102 040	1 5 0 6 5 0 1
	and income from similar sources \dots	575,632.	398,277.	176,548.	183,024.	193,040.	1526521.
9	Net income from unrelated business						
	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part IV.)						
	Total support. Add lines 7 through 10						41577835.
	Gross receipts from related activities,		, ,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,,				,615,623.
13	First five years. If the Form 990 is for						
500	organization, check this box and stor ction C. Computation of Publ	ic Support Pe	rcontago				
				(1)		44	96.33 %
	Public support percentage for 2012 (•			14 15	04 07
	Public support percentage from 2011 33 1/3% support test - 2012. If the c						,
108		-					
h	stop here. The organization qualifies 33 1/3% support test - 2011. If the o						
D		-					
47-	and stop here. The organization qual						
17a	10% -facts-and-circumstances tes						
	and if the organization meets the "fac			•	•	e e	
J-	meets the "facts-and-circumstances"	-					
D	10% -facts-and-circumstances tes						
	more, and if the organization meets the						" ⊾□
10	organization meets the "facts-and-circ						
18	Private foundation. If the organization	T UIU HOL CHECK A		a, 100, 17a, 01 17b) or 990-EZ) 2012
					00116		

Part II

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Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 9 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	2 (f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
3 Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 Tax revenues levied for the organ-						
ization's benefit and either paid to or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
7a Amounts included on lines 1, 2, and						
3 received from disqualified persons						
b Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
c Add lines 7a and 7b						
8 Public support (Subtract line 7c from line 6.)						
Section B. Total Support						
Calendar year (or fiscal year beginning in)	(a) 2008	(b) 2009	(c) 2010	(d) 2011	(e) 2012	2 (f) Total
9 Amounts from line 6						
10a Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources						
b Unrelated business taxable income						
(less section 511 taxes) from businesses						
acquired after June 30, 1975						
c Add lines 10a and 10b						
11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)						
13 Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	or the organization'	s first, second, th	ird, fourth, or fifth t	tax year as a secti	on 501(c)(3) o	rganization,
check this box and stop here						
Section C. Computation of Pub						
15 Public support percentage for 2012	(line 8, column (f) d	livided by line 13,	column (f))		15	%
16 Public support percentage from 201	1 Schedule A, Part	: III, line 15			16	%
Section D. Computation of Inve	stment Incom	e Percentage)			
17 Investment income percentage for 2	012 (line 10c, colu	mn (f) divided by l	ine 13, column (f))		17	%
18 Investment income percentage from	2011 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2012. If the					33 1/3%, and	line 17 is not
more than 33 1/3%, check this box a	and stop here. The	e organization qua	lifies as a publicly	supported organi	zation	
b 33 1/3% support tests - 2011. If the	e organization did r	not check a box o	n line 14 or line 19	a, and line 16 is m	ore than 33 1	/3% , and _
line 18 is not more than 33 1/3% , ch	eck this box and s	top here. The org	anization qualifies	as a publicly sup	ported organiz	ation ►
20 Private foundation. If the organizati	on did not check a	box on line 14, 19	9a, or 19b, check t	this box and see in	structions	▶□
232023 12-04-12			15	Sc	hedule A (For	m 990 or 990-EZ) 201

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** PUBLIC DISCLOSURE COPY **

Schedule of Contributors

Attach to Form 990, Form 990-EZ, or Form 990-PF.

Employer identification number

33-0397688

Name of the	organizati	on
		UN:

Organization type (check one):

UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

Filers of:	Section:
Form 990 or 990-EZ	X 501(c)(3) (enter number) organization
	4947(a)(1) nonexempt charitable trust not treated as a private foundation
	527 political organization
Form 990-PF	501(c)(3) exempt private foundation
	4947(a)(1) nonexempt charitable trust treated as a private foundation
	501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. **Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.

General Rule

For an organization filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

Special Rules

X For a section 501(c)(3) organization filing Form 990 or 990-EZ that met the 33 1/3% support test of the regulations under sections 509(a)(1) and 170(b)(1)(A)(vi) and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on (i) Form 990, Part VIII, line 1h, or (ii) Form 990-EZ, line 1. Complete Parts I and II.

☐ For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, total contributions of more than \$1,000 for use *exclusively* for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.

J For a section 501(c)(7), (8), or (10) organization filing Form 990 or 990-EZ that received from any one contributor, during the year, contributions for use *exclusively* for religious, charitable, etc., purposes, but these contributions did not total to more than \$1,000. If this box is checked, enter here the total contributions that were received during the year for an *exclusively* religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year

Caution. An organization that is not covered by the General Rule and/or the Special Rules does not file Schedule B (Form 990, 990-EZ, or 990-PF), but it **must** answer "No" on Part IV, line 2, of its Form 990; or check the box on line H of its Form 990-EZ or on Part I, line 2 of its Form 990-PF, to certify that it does not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990, 990-EZ, or 990-PF. Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Schedule B (Form 990, 990-EZ, or 990-PF) Department of the Treasury

Internal Revenue Service

OMB No. 1545-0047

Part I	Contributors (see instructions). Use duplicate copies of Part I if a	additional space is needed.	
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
1		\$196,491.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
2		\$616,150.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
3		\$2,665,716.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
4		\$1,781,842.	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution
5		\$ <u>1,372,439</u> .	Person X Payroll Noncash (Complete Part II if there is a noncash contribution.)
(a)	(b)	(c)	(d)
No.	Name, address, and ZIP + 4	Total contributions	Type of contribution

SERVICES CORPORATION

UNIVERSITY AUXILIARY AND RESEARCH

Name of organization

Page **2** Employer identification number

33-0397688

Schedule B (Form 990, 990-EZ, or 990-PF) (2012)

Person Payroll Noncash

(Complete Part II if there is a noncash contribution.)

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Schedule B (Form 990, 990-EZ, or 990-PF) (2012)	Page 3
Name of organization	Employer identification number
UNIVERSITY AUXILIARY AND RESEARCH	
SERVICES CORPORATION	33-0397688

Part II Noncash Property (see instructions). Use duplicate copies of Part II if additional space is needed.

(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
- -		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
-======================================		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		\$	
(a) No. from Part I	(b) Description of noncash property given	(c) FMV (or estimate) (see instructions)	(d) Date received
		 \$	

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Schedule	B (Fo	rm 990	D, 990-EZ,	, or 990-PF)	(2012)

Page 4	
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Exclusively religious, charitable, etc., ind year. Complete columns (a) through (e) and the total of exclusively religious, charitable, e	tc., contributions of \$1,000 or less fo	(c)(7), (8), or (10) organizations that total more than \$1,0 tions completing Part III enter	00 f
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is hel	d
Transferee's name, address, a		Relationship of transferor to transferee	
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is hele	d
Transferee's name, address, a	and ZIP + 4	Relationship of transferor to transferee	
(h) Duwnoos of sift	[
(b) Purpose of gift	(c) Use of gift	(a) Description of now gift is new	a
	(e) Transfer of g		
Transferee's name, address, a		Relationship of transferor to transferee	
(b) Purpose of gift	(c) Use of gift	(d) Description of how gift is hel	d
Transferee's name, address, a		pift Relationship of transferor to transferee	
	Exclusively religious, charitable, etc., ind year. Complete columns (a) through (e) and the total of exclusively religious, charitable, e Use duplicate copies of Part III if additio (b) Purpose of gift	Exclusively religious, charitable, etc., individual contributions to section SUT Year. Complete columns (a) through (e) and the following line entry. For organiza the total of exclusively religious, charitable, etc., contributions of \$1,000 or less 1 Use duplicate copies of Part III if additional space is needed. (c) Use of gift (b) Purpose of gift (c) Use of gift (e) Transferee's name, address, and ZIP + 4	Use duplicate copies of Part III if additional space is needed. (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift (e) Transfer of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (e) Transfer of gift (e) Transfer of gift (f) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift (d) Description of how gift is held (b) Purpose of gift (c) Use of gift

	HEDULE D		OMB No. 1545-0047		
(Fori	n 990)		anization answered "Yes," to Form 990,), 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		
	tment of the Treasury al Revenue Service		1990. See separate instructions.		Open to Public Inspection
Nam	e of the organizat	Emp	loyer identification numbe 33-0397688		
Pa	rt I Organiza	ations Maintaining Donor Advise	ed Funds or Other Similar Funds or A	Accou	nts.Complete if the
	organizatio	n answered "Yes" to Form 990, Part IV, lin		() 5	
4	Total number at a	nd of yoor	(a) Donor advised funds	(b) Fund	is and other accounts
1 2		nd of year utions to (during year)			
3		from (during year)			
4		at end of year			
5	Did the organizati	on inform all donors and donor advisors in	writing that the assets held in donor advised fu	nds	
	are the organization	on's property, subject to the organization's	exclusive legal control?		Yes 📖 No
6	•	c	advisors in writing that grant funds can be used	•	
			or donor advisor, or for any other purpose confe	U	
Pa	impermissible priv		ganization answered "Yes" to Form 990, Part IV		Yes No
1		servation easements held by the organizat	•	, 1110 7 .	
•		n of land for public use (e.g., recreation or o		ally impo	rtant land area
		of natural habitat	Preservation of a certified h	• •	
	Preservation	n of open space			
2	Complete lines 2a	through 2d if the organization held a quali	ified conservation contribution in the form of a c	onserva	tion easement on the last
	day of the tax yea	r.			
	-				Held at the End of the Tax Yea
a k				2a	
b	-		ructure included in (a)	2b 2c	
c d			after 8/17/06, and not on a historic structure	20	
				2d	
3			eleased, extinguished, or terminated by the orga	nization	during the tax
	year 🕨				
4		where property subject to conservation ea			
5	-	tion have a written policy regarding the pe			
6		forcement of the conservation easements			
6 7			, and enforcing conservation easements during enforcing conservation easements during the y		
8			ve satisfy the requirements of section 170(h)(4)		
					Yes No
9			ion easements in its revenue and expense state		
	include, if applical	ble, the text of the footnote to the organiza	ation's financial statements that describes the o	rganizati	on's accounting for
	conservation ease			0	. .
Pa		-	of Art, Historical Treasures, or Other	Simila	ar Assets.
10		f the organization answered "Yes" to Form	SC 958), not to report in its revenue statement a	and hala	nco shoot works of art
Id			hibition, education, or research in furtherance of		
		tnote to its financial statements that descr			
b			SC 958), to report in its revenue statement and	balance	sheet works of art, historica
	treasures, or othe	r similar assets held for public exhibition, e	ducation, or research in furtherance of public s	ervice, p	rovide the following amount
	relating to these it	ems:			
				. .	
-	. ,				
2	•		easures, or other similar assets for financial gain	, provide	9
~	•	unts required to be reported under SFAS 1 d in Form 990, Part VIII, line 1	(ASC 958) relating to these items:	• ¢	
a b					·
5				🖛 4	·
LHA	For Paperwork R	eduction Act Notice, see the Instruction	is for Form 990.	S	Schedule D (Form 990) 201
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	UNIVERS	ITY AUXILIA	RY	AND RE	SEARCH				
Sche	dule D (Form 990) 2012 SERVICE	S CORPORATI	ON				33-0)397688	Page 2
Par	t III Organizations Maintaining (Collections of Art	t, Hist	torical Tr	easures,	or Othe	r Similar As	sets(continu	ied)
3	Using the organization's acquisition, access	ion, and other records	, chec	k any of the	following the	at are a sig	nificant use of	its collection	items
	(check all that apply):								
а	Public exhibition	d		Loan or exc	hange progr	ams			
b	Scholarly research	е		Other					
с	Preservation for future generations								
4	Provide a description of the organization's c	ollections and explain	how th	hey further t	he organizat	ion's exerr	npt purpose in I	Part XIII.	
5	During the year, did the organization solicit of	or receive donations o	f art, hi	istorical trea	sures, or oth	ner similar i	assets		
	to be sold to raise funds rather than to be m							Yes	No No
Par	t IV Escrow and Custodial Arrar		e if the	e organizatio	n answered	"Yes" to F	orm 990, Part I	V, line 9, or	
	reported an amount on Form 990, Pa	art X, line 21.							
1a	Is the organization an agent, trustee, custoo	lian or other intermedi	ary for	contribution	ns or other a	ssets not i	ncluded		
	on Form 990, Part X?							Yes	└── No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing	table:			· · · · ·		
								Amount	
с	Beginning balance						1c		
d	Additions during the year						1d		
е	Distributions during the year						1e		
f	Ending balance						1f		
2a	Did the organization include an amount on F	Form 990, Part X, line 2	21?					Yes	No No
	If "Yes," explain the arrangement in Part XIII								
Par	t V Endowment Funds. Complete	if the organization ans	wered	"Yes" to Fo		i			
		(a) Current year	(b) P	Prior year	(c) Two yea	irs back 🚺	d) Three years ba	ick (e) Four y	ears back
	Beginning of year balance								
b	Contributions								
С	Net investment earnings, gains, and losses								
d	Grants or scholarships								
е	Other expenditures for facilities								
	and programs								
f	Administrative expenses								
g	End of year balance								
2	Provide the estimated percentage of the cur	rrent year end balance	e (line 1	g, column (a	a)) held as:				
а	Board designated or quasi-endowment		%						
b	Permanent endowment	%							
с	Temporarily restricted endowment	%							
	The percentages in lines 2a, 2b, and 2c sho	uld equal 100%.							
3a	Are there endowment funds not in the posse	ession of the organizat	tion tha	at are held a	nd administ	ered for th	e organization		
	by:							۱	'es No
	(i) unrelated organizations							3a(i)	
	(ii) related organizations							3a(ii)	
b	If "Yes" to 3a(ii), are the related organization								
4	Describe in Part XIII the intended uses of the								
Par	t VI Land, Buildings, and Equipn	nent. See Form 990,	Part X	, line 10.		-			
	Description of property	(a) Cost or oth	ner	(b) Cost	or other	(c) Ac	cumulated	(d) Book	value
		basis (investm	ent)	basis	(other)	depi	reciation		
1a	Land								
b	Buildings	4,102,2					35,218.	3,767	
	Leasehold improvements	3,586,9					19,606.	1,767	
	Equipment		.24.			1,2	77,913.	246	,211.
e	Other								
Total	Add lines 1a through 1e. (Column (d) must e	equal Form 990, Part X	(, colur	mn (B), line 1	10(c).)			5,780	,559.
							Sched	ule D (Form	990) 2012

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UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION

Schedule D (Form 990) 2012 SERVICES CO			33-0397688 _{Page} 3
Part VII Investments - Other Securities. See			
(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation:	Cost or end-of-year market value
(1) Financial derivatives			
(2) Closely-held equity interests			
(3) Other			
(A)			
(B)			
(C)			
(D)			
(E)			
(F)			
(G)			
(H)			
(1)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.) ►			
Part VIII Investments - Program Related. Se	o Form 000 Dort V li	ing 12	
(a) Description of investment type	(b) Book value		Cost or end-of-year market value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 13.)			
Part IX Other Assets. See Form 990, Part X, line			
(a) [Description		(b) Book value
(1)			
(2)			
(3)			
(4)			
(5)			
(6)			
(7)			
(8)			
(9)			
(10)			
Total. (Column (b) must equal Form 990, Part X, col. (B) line	e 15.)		
Part X Other Liabilities. See Form 990, Part X, li			
1. (a) Description of liability		(b) Book value	
(1) Federal income taxes			
(2) POST RETIREMENT BENEFITS		1,483,436.	
(3) DUE TO SAN MARCOS FOUNDAT	ION	7,527,923.	
()			
(5)			
<u>(6)</u>			
<u>(7)</u>			
(8)			
(9)			
(10)			
	05)	0 011 250	
Total. (Column (b) must equal Form 990, Part X, col. (B) line		9,011,359.	
2. FIN 48 (ASC 740) Footnote. In Part XIII, provide the tex	t of the footnote to th	ne organization's financial stateme	nts that reports the organization's

X liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII .

Schedule D (Form 990) 2012

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	UNIVERSITY AUXILIARY AND R	RESEAR			
Sche	dule D (Form 990) 2012 SERVICES CORPORATION			33-	0397688 Page 4
Par	t XI Reconciliation of Revenue per Audited Financial Statem	ents Wi			
1	Total revenue, gains, and other support per audited financial statements			1	10,460,516.
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:				
а	Net unrealized gains on investments	2a	-41,209.		
b	Donated services and use of facilities	2b	744,485.		
	Recoveries of prior year grants				
	Other (Describe in Part XIII.)		140,977.		
	Add lines 2a through 2d			2e	844,253.
3	Subtract line 2e from line 1			3	9,616,263.
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a			
	Other (Describe in Part XIII.)				
	Add lines 4a and 4b			4c	0.
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	9,616,263.
Par	t XII Reconciliation of Expenses per Audited Financial Staten	nents W	ith Expenses per	Retu	
1	Total expenses and losses per audited financial statements			1	11,351,792.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:				
а	Donated services and use of facilities	2a	744,485.		
	Prior year adjustments				
	Other losses				
	Other (Describe in Part XIII.)		140,977.		
	Add lines 2a through 2d			2e	885,462.
	Subtract line 2e from line 1			3	10,466,330.
	Amounts included on Form 990, Part IX, line 25, but not on line 1:				
а	Investment expenses not included on Form 990, Part VIII, line 7b	. 4a			
b	Other (Describe in Part XIII.)	4b			
	Add lines 4a and 4b			4c	0.
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	10,466,330.
Par	t XIII Supplemental Information				
Com	plete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part	III, lines 1	a and 4; Part IV, lines 1	b and	2b; Part V, line 4; Part
X, line	e 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to	o provide	any additional informat	ion.	
PAF	RT X, LINE 2: THE ORGANIZATION IS A QUALIF	IED 1	NONPROFIT OR	GAN	IZATION
THA	AT IS GENERALLY EXEMPT FROM FEDERAL AND ST	ATE]	INCOME TAXES	UN	DER SECTION
501	.(C)(3) OF THE INTERNAL REVENUE CODE AND S	SECTIO	ON 23701(D)	OF	THE
CAI	IFORNIA REVENUE AND TAXATION CODE. THIS E	XEMP	TION IS FOR	ALL	INCOME
	ES EXCEPT FOR THOSE ASSESSED ON UNRELATED				
<u>177</u>	THE EACHT FOR THOSE ADDEDDED ON UNRELATED	0001	INESS INCOME	(0	
ANY	. IN ORDER TO MAINTAIN THAT STATUS, THE C	RGAN	IZATION IS P	REC	LUDED FROM
MAK	ING CERTAIN EXPENDITURES, PRINCIPALLY IN	SUPPO	ORT OF POLIT	ICA	L PARTIES.
MAN	AGEMENT BELIEVES THAT NO SUCH EXPENDITURE	S HAV	/E BEEN MADE	. т	HE

Schedule D (Form 990) 2012

232054 12-10-12 Part XIII Supplemental Information (continued)

ORGANIZATION IS NOT A PRIVATE FOUNDATION.

THE ORGANIZATION ADOPTED ACCOUNTING GUIDANCE RELATING TO ACCOUNTING FOR UNCERTAINTY IN INCOME TAXES, WHICH IS PRIMARILY CODIFIED IN FINANCIAL ACCOUNTING STANDARDS BOARD (FASB) ACCOUNTING STANDARDS CODIFICATION (ASC) 740. THE ORGANIZATION FILES A FORM 990 (RETURN OF ORGANIZATION EXEMPT FROM INCOME TAX) ANNUALLY. WHEN THESE RETURNS ARE FILED, IT IS HIGHLY CERTAIN THAT SOME POSITIONS TAKEN WOULD BE SUSTAINED UPON EXAMINATION BY THE TAXING AUTHORITIES, WHILE OTHERS ARE SUBJECT TO UNCERTAINTY ABOUT THE MERITS OF THE TAX POSITION TAKEN OR THE AMOUNT OF THE POSITION THAT WOULD ULTIMATELY BE SUSTAINED. EXAMPLES OF TAX POSITIONS COMMON TO THE ORGANIZATION INCLUDE SUCH MATTERS AS THE TAX-EXEMPT STATUS OF THE ENTITY AND VARIOUS POSITIONS RELATIVE TO POTENTIAL SOURCES OF UBI. UBI IS REPORTED ON FORM 990-T, AS APPROPRIATE. THE BENEFIT OF TAX POSITION IS RECOGNIZED IN THE FINANCIAL STATEMENTS IN THE PERIOD DURING WHICH, BASED ON ALL AVAILABLE EVIDENCE, MANAGEMENT BELIEVES IT IS MORE LIKELY THAN NOT THAT THE POSITION WILL BE SUSTAINED UPON EXAMINATION, INCLUDING THE RESOLUTION OF APPEALS OR LITIGATION PROCESSES, IF ANY.

TAX POSITIONS ARE NOT OFFSET OR AGGREGATED WITH OTHER POSITIONS. TAX
POSITIONS THAT MEET THE MORE-LIKELY-THAN-NOT RECOGNITION THRESHOLD ARE
MEASURED AS THE LARGEST AMOUNT OF TAX BENEFIT THAT IS MORE THAN
50 PERCENT LIKELY TO BE REALIZED ON SETTLEMENT WITH THE APPLICABLE TAXING
AUTHORITY. THE PORTION OF THE BENEFITS ASSOCIATED WITH TAX POSITIONS TAKEN
THAT EXCEEDS THE AMOUNT MEASURED AS DESCRIBED ABOVE IS
REFLECTED AS A LIABILITY FOR UNRECOGNIZED TAX BENEFITS IN THE ACCOMPANYING
STATEMENTS OF FINANCIAL POSITION, ALONG WITH ANY ASSOCIATED INTEREST AND
PENALTIES THAT WOULD BE PAYABLE TO THE TAXING AUTHORITIES UPON
Schedule D (Form 990) 2012
12/10-12

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UNIVERSITY AUXILIARY AND RESEA Schedule D (Form 990) 2012 SERVICES CORPORATION Part XIII Supplemental Information (continued)	ARCH 33-0397688 Page 5
EXAMINATION. AS OF JUNE 30, 2013 AND 2012, THE ORG	GANIZATION HAS ADDRESSED
UNCERTAINTY IN ITS INCOME TAX POSITION UNDER THE G	GUIDANCE, AND THERE ARE
NO UNRECOGNIZED/DERECOGNIZED TAX BENEFITS REQUIRIN	NG AN ACCRUAL.
PART XI, LINE 2D - OTHER ADJUSTMENTS:	
RENT EXPENSES - NETTED TO REVENUE	94,104
COST OF GOODS SOLD - NETTED TO REVENUE	46,873
TOTAL TO SCHEDULE D, PART XI, LINE 2D	140,977
PART XII, LINE 2D - OTHER ADJUSTMENTS:	
COST OF GOODS SOLD - NETTED TO REVENUE	46,873
RENT EXPENSE - NETTED TO REVENUE	94,104
TOTAL TO SCHEDULE D, PART XII, LINE 2D	140,977
	Schedule D (Form 990) 201
²³²⁰⁵⁵ 12-10-12 25	

SCHEDULE I								OMB No. 1545-0047
(Form 990)					e to Organization			2012
		- ·		·	in the United Sta			
Department of the Treasury Internal Revenue Service		Compl	ete if the organizatio	n answered "Yes Attach to For	-	rt IV, line 21 or 22.		Open to Public Inspection
Name of the organizat			RY AND RESE		in 350.			Employer identification number
Name of the organizat		CORPORATI						33-0397688
Part I General II	nformation on Grants a	nd Assistance						
	zation maintain records							
criteria used to a	award the grants or assis	stance?						X Yes No
	IV the organization's pro							
	d Other Assistance to		-			anization answered "	res" to Form 990, Part	t IV, line 21, for any
	hat received more than dress of organization	(b) EIN	(c) IRC section	(d) Amount of	(e) Amount of	(f) Method of	(g) Description of	(h) Purpose of grant
	vernment		if applicable	cash grant	non-cash assistance	valuation (book, FMV, appraisal, other)	non-cash assistance	
2 Enter total numb	per of section 501(c)(3) a	Ind government or	ganizations listed in th	ne line 1 table	1	1	1	<u>└</u>
	per of other organization			·····			·····	
LHA For Paperwork	Reduction Act Notice	, see the Instruct	ions for Form 990.					Schedule I (Form 990) (2012)

Schedule I (Form 990) (2012)

(2012) SERVICES CORPORATION

33-0397688

Page 2

Part III Grants and Other Assistance to Individuals in the United States. Complete if the organization answered "Yes" to Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	(e) Method of valuation (book, FMV, appraisal, other)	(f) Description of non-cash assistance
CAL STATE SAN MARCOS STUDENT SCHOLARSHIPS	81	94,662.	0.	CASH VALUE	

Part IV Supplemental Information. Complete this part to provide the information required in Part I, line 2, Part III, column (b), and any other additional information.

SCHEDULE I, PART I, LINE 2: GRANTS GIVEN TO CSUSM ARE FOR STUDENT

SCHOLARSHIPS AND THE UNIVERSITY MONITORS THE FUNDS GIVEN TO EACH STUDENT.

THE FINANCIAL AID OFFICE OF THE UNIVERSITY QUALIFIES APPLICANTS FOR

SCHOLARSHIPS BASED ON CRITERIA OVER WHICH UARSC HAS NO CONTROL.

EXPENDITURES ON GRANTS AND CONTRACTS ARE CLOSELY MONITORED BY THE UARSC

STAFF TO COMPLY WITH SPONSOR REQUIREMENTS.

sc	HEDULE J	Compensation Information	1	OMB No. 1	1545-00	47		
(Fo	rm 990)	For certain Officers, Directors, Trustees, Key Employees, and Highest		20	12	,		
-	-	Compensated Employees		20	12	-		
Depa	rtment of the Treasury	Complete if the organization answered "Yes" to Form 990, Part IV, line 23.		Open to Public				
	al Revenue Service	Attach to Form 990. See separate instructions.		Inspe				
Nan	ne of the organizatio	D UNIVERSITY AUXILIARY AND RESEARCH	Employer id			mber		
		SERVICES CORPORATION	33-0	39768	8			
Pa	rt I Question	s Regarding Compensation						
					Yes	No		
1a	Check the appropr	iate box(es) if the organization provided any of the following to or for a person listed in Form	990,					
	Part VII, Section A,	line 1a. Complete Part III to provide any relevant information regarding these items.						
	First-class or c	charter travel Housing allowance or residence for perso	onal use					
	Travel for com	panions Payments for business use of personal re	sidence					
	Tax indemnific	ation and gross-up payments Health or social club dues or initiation fee	S					
	Discretionary	spending account Personal services (e.g., maid, chauffeur, o	chef)					
b	If any of the boxes	on line 1a are checked, did the organization follow a written policy regarding payment or						
	reimbursement or p	provision of all of the expenses described above? If "No," complete Part III to explain		1b				
2	Did the organizatio	n require substantiation prior to reimbursing or allowing expenses incurred by all officers, dir	rectors,					
	trustees, and the C	EO/Executive Director, regarding the items checked in line 1a?		2				
3	Indicate which, if a	ny, of the following the filing organization used to establish the compensation of the organization	ation's					
	CEO/Executive Dire	ector. Check all that apply. Do not check any boxes for methods used by a related organizat	ion to					
	establish compens	ation of the CEO/Executive Director, but explain in Part III.						
	Compensation	n committee Written employment contract						
	Independent of	compensation consultant Compensation survey or study						
	Form 990 of o	ther organizations Approval by the board or compensation of	committee					
4	During the year, did	any person listed in Form 990, Part VII, Section A, line 1a, with respect to the filing						
	organization or a re	lated organization:						
а	Receive a severand	e payment or change-of-control payment?		4a		X		
b	Participate in, or re	ceive payment from, a supplemental nonqualified retirement plan?		4b		X		
с	Participate in, or re	ceive payment from, an equity-based compensation arrangement?		4c		X		
	If "Yes" to any of lir	nes 4a-c, list the persons and provide the applicable amounts for each item in Part III.						
	Only section 501(c)(3) and 501(c)(4) organizations must complete lines 5-9.						
5	For persons listed i	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n					
	contingent on the r	evenues of:						
а	The organization?			5a		X		
b	Any related organiz	ation?		5b		X		
	If "Yes" to line 5a o	r 5b, describe in Part III.						
6	For persons listed i	n Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensatio	n					
	contingent on the r	net earnings of:						
а	The organization?			6a		X		
		ation?				X		
		r 6b, describe in Part III.						
7	For persons listed i	n Form 990, Part VII, Section A, line 1a, did the organization provide any non-fixed payments	S					
	not described in lin	es 5 and 6? If "Yes," describe in Part III		7		X		
8		reported in Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the						
	initial contract exce	ption described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X		
9	If "Yes" to line 8, di	d the organization also follow the rebuttable presumption procedure described in						
	Regulations section	n 53.4958-6(c)?	<u></u>	9				
LHA		eduction Act Notice, see the Instructions for Form 990.		lule J (Forn	n 990)) 2012		

Schedule J (Form 990) 2012

SERVICES CORPORATION

33-0397688

Page **2**

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported in Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that are not listed on Form 990, Part VII.

Note. The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

		(B) Breakdown of	W-2 and/or 1099-MI	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	(F) Compensation reported as deferred	
(A) Name and Title		(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(B)(i)-(D)	in prior Form 990	
(1) LINDA HAWK	(i)	0.	0.	0.	0.	0.		0.	
DIRECTOR	(ii)	192,138.	0.	0.	36,758.	14,247.	243,143.	0.	
(2) GRAHAM OBEREM	(i)	0.	0.	0.	0.	0.	0.	0.	
DIRECTOR	(ii)	146,326.	0.	0.	27,929.	14,277.	188,532.	0.	
(3) MATTHEW J. CEPPI	(i)	0.	0.	0.	0.	0.		0.	
DIRECTOR	(ii)	159,078.	0.	0.	30,445.	7,440.	196,963.	0.	
(4) DORA KNOBLOCK	(i)	0.	0.	0.	0.	0.	0.	0.	
SECRETARY	(ii)	125,262.	0.	0.	23,932.	18,980.		0.	
(5) GREG SVATORA	(i)	145,351.	0.	0.	0.	21,802.	167,153.	0.	
TREASURER/CFO	(ii)	0.	0.	0.	0.	0.	0.	0.	
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
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	(i)								
	(ii)								
	(i)								
	(ii)								
	(i)								
	(ii)								

Schedule J (Form 990) 2012

Part III Supplemental Information

Complete this part to provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

PART I, LINE 3:

THE OFFICERS LISTED ON SCHEDULE J ARE EMPLOYEES OF THE RELATED

SERVICES CORPORATION

- ORGANIZATION, CALIFORNIA STATE UNIVERSITY SAN MARCOS. THE RELATED
- ORGANIZATION HAS POLICIES IN PLACE WHICH ARE USED TO DETERMINE
- COMPENSATION. THROUGH THE RELATED ORGANIZATION'S EXECUTIVE COMPENSATION
- COMMITTEE WHICH IS COMPRISED OF THE UNIVERSITY PRESIDENT WHO SERVES AS AN
- EX-OFFICIO MEMBER OF THE BOARD COMPENSATION FOR THE ORGANIZATION'S
- OFFICERS IS REVIEWED ON AN ANNUAL BASIS. THE REVIEW OF CURRENT SALARY
- LEVELS FOR EACH EXECUTIVE EMPLOYEE IS PERFORMED BY ANALYZING EXECUTIVE
- COMPENSATION OF OTHER SIMILAR AUXILIARY ORGANIZATIONS WITHIN THE CALIFORNIA
- STATE UNIVERSITY SYSTEM, AS WELL AS SURVEYS OF OTHER NON-PROFIT CHARITABLE
- ORGANIZATIONS OF SIMILAR ASSET SIZE AND FUNCTIONS. THE EXECUTIVE
- COMPENSATION COMMITTEE THEN RECOMMENDS THE APPROPRIATE SALARY LEVELS TO THE

ORGANIZATION'S BOARD OF DIRECTORS FOR APPROVAL.

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service

Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. Attach to Form 990 or 990-EZ.

Open to Public Inspection

OMB No. 1545-0047

UNIVERSITY AUXILIARY AND RESEARCH Name of the organization SERVICES CORPORATION

Employer identification number 33-0397688

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

THE UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION IS A

NON-PROFIT TAX EXEMPT ORGANIZATION ESTABLISHED TO PROVIDE

ADMINISTRATIVE AND OTHER BUSINESS SERVICES TO CALIFORNIA STATE

UNIVERSITY SAN MARCOS. SERVICES INCLUDE THE ADMINISTRATION OF RESEARCH

AND TRAINING GRANT AWARDS TO CAMPUS FACULTY, AND OPERATION OF VARIOUS

CAMPUS COMMERCIAL OPERATIONS INCLUDING THE BOOKSTORE AND FOOD SERVICES.

OTHER SERVICES PROVIDED INCLUDE FINANCIAL MANAGEMENT SUPPORT TO OTHER

CAMPUS ENTITIES AND PROGRAMS SUCH AS THE PHILANTHROPIC FOUNDATION,

STUDENT HOUSING, STUDENT GOVERNMENT, AND OTHER ACTIVITIES THAT FALL

WITHIN THE MISSION OF THE UNIVERSITY.

FORM 990, PART VI, SECTION B, LINE 11: AN ELECTRONIC FORM OF THE990 IS EMAILED TO EACH BOARD MEMBER FOR REVIEW PRIOR TO FILING. THE FORM 990 IS ALSO REVIEWED BY THE EXECUTIVE DIRECTOR PRIOR TO FILING.

SECTION B, LINE 12C: AT THE BEGINNING OF EACH FISCAL FORM 990, PART VI, YEAR ALL MEMBERS OF THE AUXILIARY'S BOARD OF DIRECTORS ARE REQUIRED TO SIGN A CONFLICT OF INTEREST STATEMENT. THIS POLICY ALSO APPLIES TO ALL DIRECTOR LEVEL POSITIONS, INCLUDING THE EXECUTIVE DIRECTOR, AND ALL OTHER POSITIONS THAT HAVE SIGNIFICANT EXPOSURE AND/OR DECISION MAKING AUTHORITY TO WARRANT REGULAR MONITORING OF THE CONFLICT OF INTEREST ACTIVITIES.

FORM 990, PART VI, SECTION B, LINE 15: THROUGH THE ORGANIZATION'S EXECUTIVE COMPENSATION COMMITTEE - WHICH IS COMPRISED OF THE UNIVERSITY PRESIDENT WHO SERVES AS AN EX-OFFICIO MEMBER OF THE BOARD - COMPENSATION Schedule O (Form 990 or 990-EZ) (2012) LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ. 232211 01-04-13 31

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Schedule O (Form 990 or 990-EZ) (2012)	Page 2
Name of the organization UNIVERSITY AUXILIARY AND RESEARCH SERVICES CORPORATION	Employer identification number 33-0397688
FOR THE ORGANIZATION'S OFFICERS IS REVIEWED ON AN ANNUAL	BASIS. THE REVIEW
OF CURRENT SALARY LEVELS FOR EACH EXECUTIVE EMPLOYEE IS P	ERFORMED BY
ANALYZING EXECUTIVE COMPENSATION OF OTHER SIMILAR AUXILIA	RY ORGANIZATIONS
WITHIN THE CALIFORNIA STATE UNIVERSITY SYSTEM, AS WELL AS	SURVEYS OF OTHER
NON-PROFIT CHARITABLE ORGANIZATIONS OF SIMILAR ASSET SIZE	AND FUNCTIONS.
THE EXECUTIVE COMPENSATION COMMITTEE THEN RECOMMENDS THE	APPROPRIATE SALARY
LEVELS TO THE ORGANIZATION'S BOARD OF DIRECTORS FOR APPRO	VAL.

FORM 990, PART VI, SECTION C, LINE 19: THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS, AND FORMS 990 (FROM THE PREVIOUS THREE YEARS) ARE AVAILABLE FOR INSPECTION OR COPYING AT THE ORGANIZATION'S MAIN OFFICE DURING NORMAL BUSINESS HOURS WITHOUT INQUIRING AS TO THE REASON FOR THE PUBLIC INSPECTION REQUEST.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

TRANSFER OF NET ASSETS TO RELATED ORG - CAL STATE

UNIVERSITY SAN MARCOS

-859,979.

232212 01-04-13

Department of the Treasury Internal Revenue Service	Related Organizations ete if the organization answered " Attach to Form 990. XILIARY AND RESEARCO DRATION	Yes" to Form 990, Part IV, li ▶ See separate instr	ine 33, 34, 35, 36,	or 37.			2 ublic on
Part I Identification of Disregarded Entities (Complete		" to Form 990 Part IV line 33	3)				
			.,				
(a) Name, address, and EIN (if applicable) of disregarded entity	(b) Primary activity	(c) Legal domicile (state c foreign country)	(d) or Total inco	(e) me End-of-yea	r assets Direct o	(f) controlling entity	
	-						
Part II Identification of Related Tax-Exempt Organizations during the tax year.)	ations (Complete if the organization	answered "Yes" to Form 990), Part IV, line 34 b	ecause it had one	or more related tax-exer	npt	
(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	(e) Public charity status (if section	(f) Direct controlling entity	contr ent	ity?
				501(c)(3))		Yes	No
CALIFORNIA STATE UNIVERSITY SAN MARCOS - 33-0535371, 333 S. TWIN OAKS VALLEY ROAD, SAN MARCOS, CA 92096	CALIFORNIA STATE UNIVERSITY - HIGHER EDUCATIONAL INSTITUTION	CALIFORNIA	115	GOVERNMENT	TRUSTEES OF CALIFORNIA STATE UNIVERSITY		x
SAN MARCOS UNIVERSITY CORPORATION -					TRUSTEES OF		
33-0971982, 333 S. TWIN OAKS VALLEY RD., SAN	ON-CAMPUS PROGRAM				CALIFORNIA STATE		
MARCOS, CA 92096	MANAGEMENT	CALIFORNIA	501(C)(3)	LINE 5	UNIVERSITY		x
ASSOCIATED STUDENTS, INC CALIFORNIA STATE					TRUSTEES OF	<u> </u>	<u> </u>
UNIVERSITY SAN MARCOS - 33-0556915, 333 S.	STUDENT LEADERSHIP				CALIFORNIA STATE		
TWIN OAKS VALLEY RD., SAN MARCOS, CA 92096	ACTIVITIES, & RECREATION	CALIFORNIA	501(C)(3)	LINE 5	UNIVERSITY		x
CALIFORNIA STATE UNIVERSITY SAN MARCOS					TRUSTEES OF		
FOUNDATION - 80-0390564, 333 S. TWIN OAKS	FUNDRAISING & GRANTS				CALIFORNIA STATE		
VALLEY RD., SAN MARCOS, CA 92096	ADMINISTRATION	CALIFORNIA	501(C)(3)	LINE 5	UNIVERSITY		Х

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2012

Schedule R (Form 990) 2012 SERVICES CORPORATION

33-0397688 Page 2

Part III Identification of Related Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 34 because it had one or more related organizations treated as a partnership during the tax year.)

(a)	(b)	(c)	(d)	(e)	(f)	(g)	(h)		(i)	(j	(1
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under	Share of total income	Share of end-of-year assets	Dispro ate allo		Code V-UBI amount in box 20 of Schedule	Gener mana partr	al or Perce jing er?
		country)		sections 512-514)			Yes	No		Yes	No

organizations treated as a corporation or trust during the tax year.)

(a) Name, address, and EIN of related organization	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	(e) Type of entity (C corp, S corp, or trust)	(f) Share of total income	(g) Share of end-of-year assets	(h) Percentage ownership	Sec 512(l contr ent	i) ction b)(13) rolled tity?
		country)						Yes	No

Schedule R (Form 990) 2012 SERVICES CORPORATION	33-039768	88	Page 3
Part V Transactions With Related Organizations (Complete if the organization answered "Yes" to Form 990, Part IV, line 34, 35b, or 36.)			
Note. Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Y	es No
1 During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?	?		
a Receipt of (i) interest (ii) annuities (iii) royalties or (iv) rent from a controlled entity	18		X
b Gift, grant, or capital contribution to related organization(s)		b 2	X
c Gift, grant, or capital contribution from related organization(s)	10	c 2	X
d Loans or loan guarantees to or for related organization(s)		d	X
e Loans or loan guarantees by related organization(s)		e	X
f Dividends from related organization(s)		f	X
g Sale of assets to related organization(s)		g	X
h Purchase of assets from related organization(s)		h	X
i Exchange of assets with related organization(s)		-	X
j Lease of facilities, equipment, or other assets to related organization(s)		j 2	ζ
k Lease of facilities, equipment, or other assets from related organization(s)		-	X
I Performance of services or membership or fundraising solicitations for related organization(s)		<u> </u> 2	
m Performance of services or membership or fundraising solicitations by related organization(s)	<u>1n</u>	n	X
n Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	<u>1r</u>	n	X
o Sharing of paid employees with related organization(s)	10	•	X
p Reimbursement paid to related organization(s) for expenses	1r	p 2	2

q Reimbursement paid by related	d organizatio	on(s) for expense	S	1q	X

r Other transfer of cash or property to related organization(s)

s Other transfer of cash or property from related organization(s)

2 If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

(a) Name of other organization	(b) Transaction type (a-s)	(c) Amount involved	(d) Method of determining amount involved
(1) CALIFORNIA STATE UNIVERSITY SAN MARCOS	J	145,680.	CASH VALUE
(2) CALIFORNIA STATE UNIVERSITY SAN MARCOS	Р	4,732,659.	CASH VALUE
(3) CALIFORNIA STATE UNIVERSITY SAN MARCOS	Q	719,197.	CASH VALUE
<u>(4)</u>			
<u>(5)</u>			
<u>(6)</u>	25		

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1r

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Schedule R (Form 990) 2012 SERVICES CORPORATION

Part VI Unrelated Organizations Taxable as a Partnership (Complete if the organization answered "Yes" to Form 990, Part IV, line 37.)

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a) Name, address, and EIN of entity	(b) Primary activity	(c) Legal domicile (state or foreign	(d) Predominant income (related, unrelated, excluded from tax under section 512-514)	(e Are partner 501(c orgs	e) all s sec. :)(3) 5.?	(f) Share of total	(g) Share of end-of-year	alloca	n) opor- nate tions?		(j) Genera manag partn	al or F ging er?	(k) Percentage ownership
		country)	under section 512-514)	Yes	No	income	assets	Yes	No	(Form 1065)	Yes	NO	
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